# AGENDA ARKANSAS STATE UNIVERSITY BOARD OF TRUSTEES May 31, 2018 10:00 a.m. ASU Mid-South

- I. Call to Order Tim Langford, Chair
- \*II. Approval of the Minutes of Past Meetings March 2, 2018 April 3, 2018 May 11, 2018
- III. President's Report Reports of the Chancellors

#### \*IV. Agenda

- Proposed ASU System Resolutions
  - Resolution approving ASU-Jonesboro, ASU-Beebe, ASU Mid-South, ASU-Mountain Home, and ASU-Newport to set tuition, fees, and room and board rates
  - Resolution approving fiscal year 2018-19 operating budgets and the authority to execute the budgets
  - Resolution approving the fiscal year 2019 capital project and expense budget and authority to execute the budget
  - Resolution approving the ASU System to establish provisional positions for all campuses for fiscal year 2018-19
  - Resolution approving the ASU System to sell property owned by ASU-Jonesboro
  - Resolution approving the slate of candidates proposed to serve as members of the ASU-Mountain Home Board of Visitors
- Proposed ASU-Jonesboro Resolutions
  - Resolution approving ASU-Jonesboro to enter into agreements for private camps
  - Resolution approving ASU-Jonesboro to apply for federal grant funding from the Recreational Trails Program
  - Resolution approving ASU-Jonesboro to apply for federal grant funding from the Transportation Alternatives Program
  - Resolution approving ASU-Jonesboro to amend the Faculty Handbook of Policies and Procedures
  - Resolution approving ASU-Jonesboro to restructure the College of Agriculture, Engineering and Technology

- Resolution approving ASU-Jonesboro to change the Disaster Preparedness and Emergency Management Program to the Disaster Preparedness and Emergency Management Department
- Proposed ASU-Beebe Resolutions
  - Resolution approving the ASU-Beebe Strategic Plan for 2018-2023
  - Resolution approving ASU-Beebe to offer an Associate of Applied Science degree in Automotive Technology
  - Resolution approving ASU-Beebe to offer an Associate of Applied Science degree in Computerized Machining Technology
- Proposed ASU-Newport Resolutions
  - Resolution approving ASU-Newport to offer an Associate of Applied Science degree and a Technical Certificate in Paramedic
  - Resolution approving ASU-Newport to offer an Associate of Applied Science degree in Surgical Technology
- V. Executive Session
- \*VI. Approval of Personnel Actions
- VII. Other Business
- \*VIII. Adjournment

\*Action Items

#### **EXECUTIVE SUMMARY**

Contact: Jeff Hankins (501) 660-1004

- ACTION ITEM: Arkansas State University-Jonesboro, Arkansas State University-Beebe, Arkansas State University Mid-South, Arkansas State University-Mountain Home, and Arkansas State University-Newport request approval to set tuition, fees, and room and board rates.
- **ISSUE:** The Board of Trustees must approve tuition, fees, and room and board rates.

#### **BACKGROUND:**

In order to meet the additional costs needed to fulfill its mission, the Arkansas State University System requests approval for its campuses to adjust tuition, fees, and room and board rates.

#### **ARKANSAS STATE UNIVERSITY-JONESBORO**

Tuition (effective Fall 2018 unless noted)

	<u>Current</u>		Proposed	
	Semester per		Semester	per
	<u>(15 ssch)</u>	<u>ssch</u>	<u>(15 ssch)</u>	<u>ssch</u>
In-state Undergraduate	\$3,150.00	\$210.00	\$3,150.00	\$210.00
In-state Graduate	4,005.00	267.00	4,005.00	267.00
Out-of-state Undergraduate	6,300.00 420.00		) 6,495.00 4	433.00
Out-of-state Graduate	8,010.00	534.00	8,010.00	534.00
International Undergraduate	6,300.00	420.00	6,495.00	433.00
International Graduate	8,010.00	534.00	8,010.00	534.00
Online MBA (per ssch, effective Summer II of 2018)	<u>Current</u> \$610.00		<u>Propose</u> \$610.0	

Off compute Courses (per each including distance learning classes);	<u>Current</u>	Proposed
Off-campus Courses (per ssch, including distance-learning classes):	E24 00	552.00
Out-of-state Undergraduate	534.00	
Academic Partnerships Courses (UG International)	420.00	433.00
Paragould - Out-of-state Undergraduate	420.00	433.00
Mandatory Fee(s) Revisions (effective Fall 2018 unless noted)		
	Current	<u>Proposed</u>
Academic Excellence Fee	\$7.25	\$8.25
Access and Security Fee	0.00	4.00
Yearbook Fee (per semester)	10.00	0.00
Miscellaneous Fee(s) Revisions (effective Fall 2018 unless noted)		
	Current	Proposed
Theatre Accompanist Fee (per course)	\$0.00	\$100.00
• •		
Equine Health Management Fee (per course)	0.00	50.00

# Contact: Jeff Hankins (501) 660-1004

## **Residence Rates**

	Double		Single		Single Deluxe	
	Current	Proposed	Current	Proposed	Current	Proposed
Arkansas	\$2,270	\$2,350	\$2,570	\$2,650	\$2,545	\$2,750
Kays	2,270	2,350	2,570	2,650		
University	2,270	2,350	2,570	2,650	2,545	2,750
Northpark Quad			2,550	2,580	2,705	2,785
Honors	2,315	2,375	2,500	2,580		
Living Learning Community			2,280	2,350	2,305	2,375
Honors (New)	2,340	2,400	2,550	2,605		
Greek Housing	2,340	2,400	2,550	2,580		

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#### **EXECUTIVE SUMMARY**

	Current	Proposed
Village House	\$2,725	\$2,725
Collegiate Park 2-2 Apartment	2,855	2,885
Collegiate Park 2-1 Apartment	2,615	2,640
Collegiate Park 4 - Townhouse	2,560	2,585
Collegiate Park 4 - Flat	2,520	2,545
Red Wolf Den 2-1 Apartment	2,705	2,735
Red Wolf Den 3-1 Apartment	2,590	2,615
Red Wolf Den 4-2 Apartment	2,620	2,650
Village 1 Bedroom	2,965	2,965
Village 2 Bedroom	3,500	3,500
Village 2 Bedroom/WD	3,660	3,660
Village 3 Bedroom	3,980	3,980
*Pack Place 2 apt.	3,450	3,556
*Pack Place 4 apt.	3,000	3,090
*The Circle 1 apt.	3,937	4,056
*The Circle 2 apt.	3,450	3,556

\*Public/Private Partnership with Zimmer Development Company

# **Board Rates**

Unlimited A	ccess							
Current	5Day+\$250	\$1,670	5Day + \$300	\$1,695	7Day+\$200	\$1,670	7Day+\$400	\$1,820
Proposed	5Day+\$400	\$1,835	7Day+\$300	\$1,810	7Day+\$450	\$1,910		

# **Block Meal Plans**

Current	150M+\$400	\$1,515	150M + \$500	\$1,595	105M+\$700	\$1,560
Proposed	150M+\$500	\$1,625	115M+\$700	\$1,585	All Flex	\$1,450

#### **EXECUTIVE SUMMARY**

Contact: Jeff Hankins (501) 660-1004

# ARKANSAS STATE UNIVERSITY-BEEBE:

**Tuition** (effective Fall 2018)

Beebe, Heber Springs, Searcy, and the Little Rock Air Force Base:

	Curre	<u>ent</u>	Proposed	
	Semester	per	Semester	per
	<u>15 ssch</u>	ssch	<u>15 ssch</u>	<u>ssch</u>
Resident Undergraduate	\$1,500.00	\$100.00	\$1,500.00	\$100.00
Out-of-state Undergraduate	2,580.00	172.00	2,580.00	172.00
ASU-Heber Springs In-county Tuition	1,425.00	95.00	1,425.00	95.00
International Tuition	2,580.00	172.00	2,580.00	172.00
Off-campus Courses (per ssch)				
		<u>Current</u>	P	roposed
ASU-Beebe		\$105.00	\$	105.00
Little Rock Air Force Base		100.00		100.00
Mandatory Fee(s) Revisions (effective Fall 2018)				
		<u>Current</u>	Pro	oposed
Campus Safety Fee (per ssch)		\$0.00		\$1.00
Infrastructure Fee (per ssch)		\$4.00		\$5.00
Miscellaneous Fee(s) Revisions (effective Fall 2018)				
		Current	P	roposed
Lab Fee (per course/no cap)		\$30.00	—	\$35.00

Contact: Jeff Hankins (501) 660-1004

# ARKANSAS STATE UNIVERSITY MID-SOUTH:

**Tuition** (effective Fall 2018)

	<u>Current</u>		Propo	sed
	Semester per		Semester	per
	<u>15 ssch</u>	<u>ssch</u>	<u>15 ssch</u>	<u>ssch</u>
In-district	\$1,380.00	\$92.00	\$1,380.00	\$ 92.00
Out-of-district	1,680.00	112.00	1,680.00	112.00
Out-of-state Surrounding Counties in MS and TN	1,680.00	112.00	1,680.00	112.00
Out-of-state	2,280.00	152.00	2,280.00	152.00
International Students	4,530.00	302.00	4,530.00	302.00

#### Miscellaneous Fee(s) Revisions (per course rates effective Fall 2018)

	<u>Current</u>	<u>Proposed</u>
Aircraft Assembly and Rigging	\$260.00	0.00
Aircraft Composite Structures	260.00	0.00
Aircraft Instruments and Avionics	260.00	0.00
Aircraft Metallic Structures	260.00	0.00
Airframe Auxiliary Systems	260.00	0.00
Engine Induction & Exhaust Systems	260.00	0.00
Engine Lubrication & Cooling Systems	260.00	0.00
Federal Aviation Regulations	260.00	0.00
Shop Practices	260.00	0.00
Wood, Fabric & Finishes	260.00	0.00
Aircraft Coverings	0.00	75.00
Aircraft Drawings	0.00	30.00
Aircraft Finishes	0.00	75.00
Aircraft Fuel Systems	0.00	150.00
Aircraft Instrument Systems	0.00	125.00
Aircraft Sheet Metal/Non-Metallic Structures	0.00	500.00
Aircraft Welding	0.00	125.00
Aviation Material/Processes	0.00	275.00
Aviation Math	0.00	50.00
Aviation Physics	0.00	150.00
Cabin Atmosphere Control Systems	0.00	125.00
Cleaning/Corrosion Control	0.00	75.00
Communication/Navigation Systems	0.00	125.00

#### **EXECUTIVE SUMMARY**

Contact: Jeff Hankins (501) 660-1004

	Current	Proposed
Fire Protection Systems	0.00	125.00
Fluid Lines/Fittings	0.00	90.00
Fuel Metering Systems	0.00	200.00
General Review/FAA Test Prep	0.00	25.00
Ice/Rain Control Systems	0.00	75.00
Induction Systems	0.00	150.00
Lubrication Systems	0.00	150.00
Maintenance Forms/Records	0.00	70.00
Maintenance Publications	0.00	70.00
Position & Warning Systems	0.00	150.00
Powerplant Cooling Systems	0.00	150.00
Powerplant Exhaust Systems	0.00	150.00
Powerplant Fire Protection Systems	0.00	150.00
Powerplant Ignition Systems	0.00	150.00
Wood Structures	0.00	70.00
Hospitality Capstone	0.00	50.00

# ARKANSAS STATE UNIVERSITY-MOUNTAIN HOME:

**Tuition** (effective Fall 2018)

	Current		Proposed	
	Semester per		Semester	per
	<u>15 ssch</u>	ssch	<u>15 ssch</u>	ssch
In-state Undergraduate	\$1,440.00	\$96.00	\$1,440.00	\$96.00
Out-of-state Undergraduate	2,445.00	163.00	2,445.00	163.00
Mandatory Fee(s) Revisions (effective July 1, 2018)		Current	Propo	haer
Campus Safety & Security Fee (per ssch)	\$0.00		\$1.00	

Contact: Jeff Hankins (501) 660-1004

# Miscellaneous Fee(s) Revisions (effective July 1, 2018)

	Current	Proposed
Automotive Lab Fee (per ssch)	\$35.00	\$30.00
Funeral Science Certification Fee (per ssch ex. 4 crs)	20.00	30.00
Malpractice Insurance Fee (C.N.A. 1007, EMT 1007, FUS		
1001, Paramedic 2212/2113, Phlebotomy 1007, Practical		
Nursing 2714/2716, RN 2119)	16.00	30.00
EMT 1007 FISDAP Fee	0.00	35.00
Drug Screening Fee(EMT 1007, Paramedic 1112)	0.00	40.00
C.N.A. 1007, EMT 1007, CIS, ART Lab Fees	0.00	25.00
Graduation Fee (per TC/Degree Application)	0.00	20.00

# **ARKANSAS STATE UNIVERSITY-NEWPORT:**

**Tuition** (effective Fall 2018)

	Current		Proposed	
	Semester	per	Semester	per
	<u>15 ssch</u>	ssch	<u>15 ssch</u>	ssch
Resident Undergraduate	\$1,440.00	\$ 96.00	\$1,440.00	\$ 96.00
Out-of-state Undergraduate	2,355.00	157.00	2,355.00	157.00
Mandatory Fee(s) Revisions (effective Fall 2018)				
		Current	Pro	posed
Campus Safety Fee (per ssch)		\$1.00	:	\$2.00

Contact: Jeff Hankins (501) 660-1004

Miscellaneous Fee(s) Revisions (effective Fall 2018)		
	Current	Proposed
Surgical Technology Program Fee (per semester)	\$ 225.00	\$ 250.00
EMT/Paramedic Program Fee (per semester)	0.00	120.00
Allied Health Program Fee (per semester)	70.00	125.00
Nursing/Allied Health Lab Fee (per lab course)	0.00	50.00
Cosmetology Lab Fee (per lab course)	0.00	50.00
Hospitality Lab Fee (per lab course)	0.00	50.00
Writing Lab Technology Fee (English Fundamentals,		
Writing Seminar)	0.00	60.00
Auxiliary Book Rental Fee (per credit hour)	0.00	20.00
Auxiliary Late-return Book Fee (per book)	0.00	15.00
Auxiliary Non-return Book Fee (per book)	0.00	65.00
TEAS V	60.00	65.00
Automotive Service Excellence (ASE)	0.00	50.00
COMP TIA A+	0.00	100.00
NIMS	0.00	100.00
NOCTI	0.00	50.00
Career Readiness Certification	0.00	36.00
HVAC/EPA Certification	0.00	50.00
CNA Certification	0.00	75.00
Computer Networking Certification Testing Fee	0.00	135.00
ServSafe Certification Testing Fee	0.00	40.00

# **RECOMMENDATION/RESOLUTION:**

Be it resolved that tuition, fees, and room and board rates for Arkansas State University-Jonesboro, Arkansas State University-Beebe, Arkansas State University Mid-South, Arkansas State University-Mountain Home, and Arkansas State University-Newport are approved as stated herein.

#### **EXECUTIVE SUMMARY**

Contact: Jeff Hankins (501) 660-1004

- **ACTION ITEM:** The Arkansas State University System (ASU System) requests approval of the FY2018-19 operating budgets and the authority to execute the budgets during the fiscal year.
- **ISSUE:** Each fiscal year, the Board of Trustees must approve the operating budgets of the ASU System.

## **BACKGROUND:**

The operating budget establishes expenditure levels for certain categories of expense, including salaries, supplies and services, and capital expenditures. Moreover, the budget establishes sound fiscal policy by which the University manages its annual fiscal affairs.

#### **ARKANSAS STATE UNIVERSITY-JONESBORO:**

The Arkansas State University-Jonesboro (ASUJ) 2018-2019 operating budget was developed through the efforts of the University's Executive Council, and shared with the University Planning Council (UPC) and the campus community. State general appropriation funds will remain flat, while Educational Excellence Trust funds will have a slight increase for ASUJ in FY2019. To continue to provide quality instruction and an enhanced overall educational experience for students, the FY2019 ASUJ operating budget includes \$3.8 million in budget reductions and reallocations, as well as the elimination of the yearbook fee, a one-year redirection of the existing Student Infrastructure fee for general operational purposes, and a redirection of a portion of the existing Library fee to provide resources for the continued operation of Dean B. Ellis Library.

To continue to provide the educational experience expected by today's student population, an overall designated fee increase, equaling 1.53%, is requested.

Funds were allocated to the following categories:

- Faculty equity and promotions;
- Inflationary increases in insurance premiums and utility costs;
- Security enhancements;
- Software to enhance customer service levels and faculty support;
- 1% faculty merit raise pool (effective 07/01/2018); and
- Consideration of up to a 2% mid-year salary adjustment if resources are sufficient.

# **EXECUTIVE SUMMARY**

Contact: Jeff Hankins (501) 660-1004

The Arkansas State University-Jonesboro budget for FY2018-2019 is \$167,784,700 for Educational and General Operations and \$37,714,700 for Auxiliary Operations.

# ARKANSAS STATE UNIVERSITY-BEEBE:

The 2018-2019 operating budget for Arkansas State University-Beebe (ASUB) was developed using a "One College" collaborative budget process across all campuses, ensuring that all departments and campus locations were represented in the Chancellor's Cabinet. The Cabinet members continued a modified zero-based budgeting process, ensuring continued efforts in efficiency while addressing areas of need.

Under the Performance Funding Model, ASUB is proud to have earned a recommendation for additional state funds with the majority being one-time funds. Given the nature of one-time funds, ASUB will not allocate those funds to on-going operating costs, but rather to investing in capital needs. The Chancellor's Cabinet will provide an opportunity for feedback from all employees at all campus locations to determine priorities through a campus-wide survey. ASUB was able to balance the budget for FY2019 due to natural attrition, rigorous review of open positions, and reallocation of departmental funds based on institutional priorities.

ASUB is requesting a \$1 increase to the Infrastructure Fee and the addition of a new \$1 safety fee to provide increased safety measures for students. Tuition rates will be held flat for FY2019. Based on the details above, an overall increase of tuition and mandatory fees, equaling 1.70%, is requested.

Funds were reallocated to the following categories:

- Faculty promotions;
- Cost-of-living increase of 2% for all employees; retroactively, the campus requests approval to pay a 1% cost-of-living increase as a bonus to all employees at the end of FY2018;
- One-time Performance Funding allocated to capital needs;
- Merit bonus of up to 2% given at end of FY2019 based on funds available due to enrollment and salary savings;
- Increase in support of campus security; and
- Increase in support of institutional technology.

The Arkansas State University-Beebe budget for fiscal year FY2018-2019 is \$28,151,361 for Educational and General Operations and \$2,698,997 for Auxiliary Operations.

#### **EXECUTIVE SUMMARY**

Contact: Jeff Hankins (501) 660-1004

# ARKANSAS STATE UNIVERSITY MID-SOUTH:

The Arkansas State University Mid-South (ASU Mid-South) Chancellor's Executive Council, in close collaboration with departmental budget managers, developed the Educational and General Operating budget for FY2018-2019.

ASU Mid-South is committed to enriching lives in the Arkansas Delta through high-quality, educational programming that fosters student success, workforce development, and life-long learning consistent with identified student, community, and regional needs. To continue providing these programs and services at an affordable rate, ASU Mid-South is not requesting a raise in tuition and fees for FY2019.

Due to an enrollment decline and the expiration of another U.S. Department of Labor grant, the institution had to make significant budget adjustments for FY2019. This was accomplished through cuts in personnel, both through attrition and reduction of unfilled budgeted positions; reduction of part-time labor; and contingency budgets.

Budgets were adjusted in the following categories:

- Increase in faculty salary expenses as DOL grant expires;
- Decrease in salary contingency and one-time merit/bonus pool;
- Reduction or elimination of budgeted vacant positions; and
- Retroactively paying a one-time 2% cost-of-living bonus to non-classified employees at the end of FY2018.

The Arkansas State University Mid-South budget for FY2018-2019 is \$13,606,878 for Educational and General Operations and \$348,122 for Auxiliary Operations.

## ARKANSAS STATE UNIVERSITY-MOUNTAIN HOME:

Arkansas State University-Mountain Home (ASUMH) developed the FY2018-2019 Operating Budget via an integrated planning, assessment, and budgeting process with the institution's long-range goals serving as the overarching guide for decision-making and resource allocation.

The Chancellor's Council - including deans and departmental directors; the Chancellor's Cabinet – including VC for Academic Affairs, VC for Operations, and the Director of Communications and Institutional Advancement; and the Budget Committee – including faculty and staff, focused on optimizing available resources to strategically meet the needs of the ASUMH student population while maximizing institutional efficiency. The budget process allowed for: (1) presentation of current/emerging needs;

# EXECUTIVE SUMMARY

Contact: Jeff Hankins (501) 660-1004

(2) identification of program-changing opportunities;(3) identification of opportunities for efficiency;(4) prioritization of funding requests; and(5) reallocation of available resources.

ASUMH is committed to providing affordable learning opportunities by offering quality instruction; relevant academic programs; and necessary support services for students, businesses, and industry. With state funding remaining flat for fiscal year 2019, ASUMH requests a \$1.00 Campus and Security mandatory fee, which results in an increase of 0.8% in tuition and mandatory fees and the reallocation of existing resources to continue delivering exceptional educational opportunities.

Resources were allocated to the following categories:

- Increased support of institutional scholarships;
- Enhanced campus security;
- Facilities maintenance;
- Faculty/non-classified cost-of-living increase of \$1,500;
- Increase of 2% classified cost-of-living and an up to 3% merit increase; and
- Inflationary increases insurance premiums, accreditation costs, etc.

The Arkansas State University-Mountain Home budget for FY2018-2019 is \$10,623,262 for Educational and General Operations and \$210,301 for Auxiliary Operations.

# ARKANSAS STATE UNIVERSITY-NEWPORT:

Arkansas State University-Newport (ASUN) conducted a collaborative budgeting process that allowed broad-based inclusion and communication for 2018-2019. Under the college's shared leadership model, a cross-departmental budget-planning team was appointed by the Chancellor to assist administration in prioritization of budget requests. This allowed a level of critical evaluation to refine needs and encourage efficiency. Faced with the challenges of a rapidly growing student body, the institution was required to make budget reallocations to provide for the needs of students. Through natural attrition and strategic outsourcing, the institution was able to reorganize functions and eliminate five positions, saving \$268,964 annually. This includes the elimination of a Vice-Chancellor position that will permanently reduce administrative positions on campus.

ASUN committed to not increasing tuition for FY2019. This will further improve ASUN's standing as one of the highest value colleges in the state of Arkansas. Currently, ASUN ranks as the fifth most affordable community college in the state. A \$1 increase in the safety fee has been requested to aid in providing an additional campus police officer. This amounts to an increase of 0.9% in tuition and mandatory fees.

# EXECUTIVE SUMMARY

Contact: Jeff Hankins (501) 660-1004

ASUN is also proud that, due to achievements in excellence, the college was the highest performing community college in the state and received one-time productivity funding totaling \$668,948. This will aid in financing postponed capital projects that will improve infrastructure on the three campuses of the college. ASU-Newport will also begin a new bookstore model in FY2019 that will dramatically reduce the cost of education for students and improve auxiliary profitability for the college.

Funds were allocated to the following categories:

- A new position of campus police officer for the ASUN Jonesboro campus;
- An additional nursing faculty position to support a new RN track on the Newport campus;
- A dedicated funding stream of \$150,000 for the deferred maintenance needs of the three campuses;
- An increased campus information technology to support enhanced services to students;
- An increase in instructional equipment and capital needs, including equipment for technical programs, and replacing and adding other instructional equipment and technology; and
- A 2% cost-of-living increase for all employees.

The Arkansas State University-Newport fiscal year 2018-2019 budget is \$16,796,345 for Educational and General Operations and \$800,000 for Auxiliary Operations.

# **ARKANSAS STATE UNIVERSITY SYSTEM:**

The Arkansas State University System is funded as a non-formula entity with a FY2018-2019 operating budget of \$3,233,742, of which \$2,517,728 is categorized as a state appropriation, and \$716,014 comes from other sources, including campus and foundation support. Consideration will be given to a salary adjustment of up to 2% if resources are sufficient.

# **RECOMMENDATION/RESOLUTION:**

Be it resolved that the Arkansas State University FY2018-19 operating budgets are approved, and authority is granted to execute the budgets in the amount of \$240,196,288 for Educational and General Operations and \$41,772,120 for Auxiliary Operations.

#### **EXECUTIVE SUMMARY**

Contact: Jeff Hankins (501) 660-1004

**ACTION ITEM:** The Arkansas State University System (ASU System) requests approval of the FY2019 capital project and expense budget and for the authority to execute the budget during the fiscal year.

**ISSUE:** Each fiscal year, the Board of Trustees must approve the capital project and expense budget of the ASU System.

## BACKGROUND:

- As the ASU System has a significant investment in plant and capital, management is requesting to establish an annual capital expenditure budget to illustrate commitment to maintenance of its capital investment. Currently, the ASU System has a total of 2,137 land acres and 308 buildings, comprising 5.8 million square feet.
- The state of Arkansas provides no dedicated revenue stream for capital projects and deferred maintenance needs.
- The ASU System currently has \$333.4 million in total deferred maintenance needs and \$10.5 million in critical maintenance needs, according to the Facilities Audit Program conducted by the Arkansas Department of Higher Education.
- The proposed capital project and expense budget of the ASU System for FY2019 is attached.

#### **RECOMMENDATION/RESOLUTION:**

Be it resolved that the Arkansas State University System FY2019 capital project and expense budget is approved and authority is granted to execute the budget.

Stacy Crawford, Secretary

Tim Langford, Chair



			FY2018		FY20	19		
Project Name	Project Type	Total Projected Cost	Total Funds Available	YTD Expenditures	Total Projected Cost	Total Funds Available	Current Status	Funding Source(s)
ASU-Jonesboro								
Projects:								
Energy Performance Contract	New	\$0	\$0	\$2,374	\$0	\$0	Completed	Capital lease
Marion Berry-University Loop Extension	New	2,792,819	2,792,819	1,507,039	0		Construction Phase	University Reserves
Convocation Center Fire Alarm/Fire Protection	New	986,992	986,992	437,939	0	0	Construction Phase	University Reserves
IT Services Communications Room Fire Suppression	New	116,586	116,586	116,286	0	0	Construction Phase	University Reserves
Football Stadium Drainage System	Renovation	0	0	0	0		Completed	University Reserves/Insurance
Project Total		\$3,896,397	\$3,896,397	\$2,063,638	\$0	\$0		
Major Equipment and IT-related purchases (over \$500K)								/2
IT Related Projects-Network	New				957,000		Design Phase	Tech Fee/Reserves
IT Related Projects-Equipment	New				495,000		Design Phase	University Reserves
Library Backup Data Center	New				750,000		Design Phase	University Reserves
Equipment Total		0	0	0	2,202,000	2,202,000		
Projects Linder Deview, Net Fund-d								
Projects Under Review, Not Funded:	Repovation	1,000,000	1,000,000	20.057	1 000 000	073 4 4 4	Design Phase	ARA Revoluine Lase
Armory Roof Replacement	Renovation		1,000,000 \$4,896,397	26,857 \$2,090,495	1,000,000	973,144 \$5,377,144	Design Phase	ABA Revolving Loan
Project Under Review, Not Funded, Total		\$4,896,397	\$4,896,397	\$2,090,495	\$5,404,000	\$5,377,144		
Total		\$8,792,795	\$8,792,795	\$4,154,133	\$7,606,000	\$7,579,144		
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ASU-Beebe								
ASU-Heber Springs Pavilion	New	\$0	\$0	\$0	\$0	\$0	Completed	Private Funds
Energy Performance Contract	New	\$5,219,755	\$5,219,755	\$4,934,285	\$0		In Process	Loans & Capital Lease
Project Total		5,219,755	5,219,755	4,934,285	0	0		
		5,215,755	5,215,755	1,55 1,205	0	0		
Major Equipment and IT-related purchases (over \$500K)								
ERP Software for Student and Finance	Software	498,225	498,225	283,582	300,000	300,000	In Process	Institutional Reserves
Equipment Total		498,225	498,225	283,582	300,000	300,000		
	÷							÷
Projects Under Review, Not Funded:								
State Hall	Renovation	0	0	0	3,293,000	0		Not Yet Identified
Owen Center	Renovation	0	0	0	4,172,000	0		Not Yet Identified
IT Services Data Center	New Construction	0	0	0		0		Not Yet Identified
Project Under Review, Not Funded, Total		\$0	\$0	\$0	\$7,465,000	\$0		
Total		\$5,717,980	\$5,717,980	\$5,217,867	\$7,765,000	\$300,000		
ASIL Mountain Home								
ASU-Mountain Home								
Gotaas Hall Simulation Lab	Renovation	\$0	\$0				Complete	Private Funds
	Renovation Renovation	160,000	160,000	74,142			Complete Complete	Private Funds State Grant
Gotaas Hall Simulation Lab				74,142 74,142	0	0	1	
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total		160,000	160,000		0	0	1	
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K)	Renovation	160,000 160,000	160,000 160,000	74,142	0	0	Complete	State Grant
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System		160,000 160,000 50,000	160,000 160,000 50,000	74,142	0	-	1	
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K)	Renovation	160,000 160,000	160,000 160,000	74,142	0	0	Complete	State Grant
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System	Renovation	160,000 160,000 50,000	160,000 160,000 50,000	74,142	0	-	Complete	State Grant
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total	Renovation	160,000 160,000 50,000	160,000 160,000 50,000	74,142	0	-	Complete	State Grant
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total	Renovation	160,000 160,000 50,000	160,000 160,000 50,000	74,142	0	-	Complete	State Grant
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total Projects Under Review, Not Funded: Project Under Review, Not Funded, Total	Renovation	160,000 160,000 50,000 50,000	160,000 160,000 50,000 50,000 0	74,142 119,505 119,505 0	0	0	Complete	State Grant
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total Projects Under Review, Not Funded:	Renovation	160,000 160,000 50,000 50,000	160,000 160,000 50,000 50,000	74,142	0	0	Complete	State Grant
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total Projects Under Review, Not Funded: Project Under Review, Not Funded, Total	Renovation	160,000 160,000 50,000 50,000	160,000 160,000 50,000 50,000 0	74,142 119,505 119,505 0	0	0	Complete	State Grant
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total Projects Under Review, Not Funded: Project Under Review, Not Funded, Total Total	Renovation	160,000 160,000 50,000 50,000	160,000 160,000 50,000 50,000 0	74,142 119,505 119,505 0	0	0 0 \$0	Complete	State Grant
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total Projects Under Review, Not Funded: Project Under Review, Not Funded, Total Total ASU Mid-South	Renovation       Software       Image: software	160,000 160,000 50,000 50,000 0 \$210,000	160,000 160,000 50,000 50,000 0 \$210,000	74,142 119,505 119,505 0 \$193,647	0 0 \$0	0 0 <b>\$0</b> \$0	Complete	State Grant University Reserves
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total Projects Under Review, Not Funded: Project Under Review, Not Funded, Total Total ASU Mid-South Aviation Building	Renovation       Software       Image: Software </td <td>160,000 160,000 50,000 50,000 \$210,000 \$210,000 \$0</td> <td>160,000 160,000 50,000 0 \$210,000 \$210,000</td> <td>74,142 119,505 119,505 0 \$193,647 \$0</td> <td>0 0 \$0 \$0</td> <td>0 0 <b>\$0</b> \$0 \$0 \$0</td> <td>Complete Complete Complete</td> <td>State Grant University Reserves</td>	160,000 160,000 50,000 50,000 \$210,000 \$210,000 \$0	160,000 160,000 50,000 0 \$210,000 \$210,000	74,142 119,505 119,505 0 \$193,647 \$0	0 0 \$0 \$0	0 0 <b>\$0</b> \$0 \$0 \$0	Complete Complete Complete	State Grant University Reserves
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total Projects Under Review, Not Funded: Project Under Review, Not Funded, Total Total ASU Mid-South Aviation Building Welding Expansion	Renovation Software New Renovation	160,000 160,000 50,000 50,000 \$210,000 \$210,000 \$0 \$0 \$0 \$0	160,000 160,000 50,000 0 \$210,000 \$210,000 \$210,000 \$0 \$0 \$0 \$0	74,142 119,505 119,505 0 \$193,647 \$0 \$0 \$0	0 0 <b>\$0</b> \$0 \$1,537,658	0 0 <b>\$0</b> \$0 \$0 \$0	Complete Complete Complete Completed	State Grant University Reserves
Gotaas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total Projects Under Review, Not Funded: Project Under Review, Not Funded, Total Total ASU Mid-South Aviation Building Welding Expansion Energy Performance Contract	Renovation Software New Renovation	160,000 160,000 50,000 50,000 \$210,000 \$210,000 \$0 \$0 \$0 \$1,537,658	160,000 160,000 50,000 50,000 0 \$210,000 \$210,000 \$0 \$0 \$0 \$0 \$0 \$0 \$1,537,658	74,142 119,505 119,505 0 \$193,647 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	0 50 \$0 \$1,537,658	0 0 \$0 \$0 \$1,537,689	Complete Complete Complete Completed	State Grant University Reserves Millage Millage
Gotas Hall Simulation Lab Integrity First-3rd Floor Project Total Major Equipment and IT-related purchases (over \$500K) ERP/Student Information System Equipment Total Projects Under Review, Not Funded: Project Under Review, Not Funded, Total Total Asu Mid-South Aviation Building Welding Expansion Energy Performance Contract	Renovation Software New Renovation	160,000 160,000 50,000 50,000 \$210,000 \$210,000 \$0 \$0 \$0 \$1,537,658	160,000 160,000 50,000 50,000 0 \$210,000 \$210,000 \$0 \$0 \$0 \$0 \$0 \$0 \$1,537,658	74,142 119,505 119,505 0 \$193,647 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	0 50 \$0 \$1,537,658	0 0 \$0 \$0 \$1,537,689	Complete Complete Complete Completed	State Grant University Reserves Millage Millage

# **Capital Project Plans**

			FY2018		FY20	10		
			F12010		FIZU	19		
Project Name	Project Type	Total Projected Cost	Total Funds Available	YTD Expenditures	Total Projected Cost	Total Funds Available	Current Status	Funding Source(s)
Equipment Total		0	0	0	0	0		
Projects Under Review, Not Funded:								
Renovate ADWIRE/GNC Building		\$750,000	\$0					Not Yet Identified
ERP Software	Software	1,500,000	0					Not Yet Identified
Project Under Review, Not Funded, Total		\$2,250,000	\$0	\$0	\$0	\$0		
Total		\$3,787,658	\$1,537,658	\$0	\$1,537,658	\$1,537,689		
ASU-Newport							r	
Wayfinding Signage (All)	Renovation	\$70,000	\$70,000		\$150,000	\$150,000	Design	University Reserves
Sidewalk Project	Renovation						Completed	University Reserves
Walton Hall Flooring Replacement	Renovation	55,000	55,000	23,760	0	0	Completed	University Reserves
Welding Expansion for Secondary Center (Newport)	Renovation	\$0	\$0	\$0	\$0	\$0	Completed	University Reserves
Energy Performance Contract	New	\$3,951,079	\$3,951,079	\$3,951,079	\$0	\$0	Completed	Loans & Capital Lease
Security Camera System	New	\$0	\$0		\$200,000	\$200,000	Planned	University Reserves
Project Total		4,076,079	4,076,079	3,974,839	350,000	350,000		
Major Equipment and IT-related purchases (over \$500K)								
ERP/Student Information System	Software	50,995	50,995	124,469	25,000	25,000	In Process	University Reserves
Equipment Total		50,995	50,995	124,469	25,000	25,000		
Projects Under Review, Not Funded:								
Nursing & Allied Health Building (Newport)	New Construction	\$0	\$0		\$0	\$0	Alternatives Developed	Bond Issuance
Rebuild Entry Signs (Newport)	Land Improvements	45,000	45,000		60,000	60,000	Design	University Reserves
Landscape Development (Newport)	Land Improvements	250,000	250,000		90,000	90,000	Applied for Grant	University Reserves/Grant
Renovation Student Center (Jonesboro)	Renovation	0	0		0	0	Postponed/after New Bldg	University Reserves
· · · · ·		8,600,000	8,600,000		8,600,000	8,600,000		Bond Issuance
Academic/Multi-Purpose Building	New Construction						ů	a 1. /a a
Academic/Multi-Purpose Building Administration Building	New Construction	2,000,000	2,000,000		0	0	Postponed	Bond Issuance/Donor Suppor
					0		Postponed Alternatives Developed	Bond Issuance/Donor Suppor University Reserves
Administration Building	New Construction	2,000,000	2,000,000	\$0	0 0 \$8,750,000			
Administration Building Parking Lot Project Under Review, Not Funded, Total	New Construction	2,000,000	2,000,000	\$0 4,099,308	0	0	Alternatives Developed	
Administration Building Parking Lot	New Construction Land Improvements	2,000,000 150,000 \$10,895,000 15,022,074	2,000,000 150,000 \$10,895,000	4,099,308	0 \$8,750,000 9,125,000	0 \$8,750,000	Alternatives Developed	
Administration Building Parking Lot Project Under Review, Not Funded, Total Total Grand Total Excluding Projects Under Revie	New Construction Land Improvements	2,000,000 150,000 \$10,895,000 15,022,074	2,000,000 150,000 \$10,895,000 15,022,074	4,099,308	0 \$8,750,000 9,125,000 \$ 1,887,658	0 \$8,750,000 <b>9,125,000</b>	Alternatives Developed	Bond Issuance/Donor Suppor University Reserves



#### 2019 Deferred Maintenance Budget and Planned Maintenance Projects

Notes: **Projects over \$50,000 are capitalized.** The Facilities Condition Index is the percent of the useful life of campus facilities that has been expended. The higher the percentage would indicate the greater the expended portion of the campus.

ASU-Jonesboro		
2018 Facilities Condition Index:	32%	University Average: 58%
Maintenance Needs:	\$220,929,599	
Critical Needs:	\$7,355,500	
E&G Replacement Value:	\$422,136,158	
	φ. <b>ΞΞ</b> ,100,100	
Cumulative Deferred Maintenance Budget Set Aside:	\$ 5,000,000	
YTD Expenditures	\$ -	
Year-End Projected Expenditures	ć _	
Projected Variance	\$ 5,000,000	
FY2019 Deferred Maintenance Budget Set Aside:	\$ 2,500,000	
Planned Maintenance Projects		
Library Exterior Envelope Waterproofing Phase 2 of 2	Renovation	\$620,000 University Reserves
Campus Wide Building Entrance Security Phase 1	Renovation	475,200 University Reserves
Armory Electrical Upgrades/Replacements	Renovation	225,000 University Reserves
Fine Arts ADA Scope	Renovation	280,000 University Reserves
Campus Fire Alarm Upgrades Phase 1 of 3	Renovation	70,000 E & G Deferred Maintenance
FNB Arena Subgrade Waterproofing Phase 1	Renovation	250,000 University Reserves
Football Stadium Concrete Waterproofing Phase 1	Renovation	200,000 University Reserves
Campus Site Lighting Phase 1	Renovation	538,555 University Reserves
Fowler Center ADA Renovations	Renovation	70,000 Deferred Maintenance
Caraway Rd Improvements / Pedestrian Crossing / EW Smith Hall Steps Ph 1	Renovation	750,000 University Reserves
Fowler Boiler Replacement	Renovation	175,000 E & G Deferred Maintenance
HPESS Pool Rooftop Air Handler Replacement	Renovation	75,000 E & G Deferred Maintenance
FNB Arena Air Handler Replacement Phase 1	Renovation	50,000 E & G Deferred Maintenance
Ed Comm Bathroom Renovations/ADA Compliance	Renovation	100.000 E & G Deferred Maintenance
HPESS Room 245 Renovations	Renovation	100,000 E & G Deferred Maintenance
FY 18 Deferred Maintenance Funding for miscellaneous projects	Renovation	13,068 E & G Deferred Maintenance
FY 18 B G and F	Renovation	130,000 E & G Funds
		,
FY 18 Parking Maintenance	Renovation	100,000 E & G Funds
		\$4,221,823
ASU-Beebe		
2018 Facilities Condition Index:	49%	Comm Coll Average: 38%
2018 Facilities Condition Index: Maintenance Needs:	\$56,840,869	Comm Coll Average: 38%
2018 Facilities Condition Index:		Comm Coll Average: 38%
2018 Facilities Condition Index: Maintenance Needs:	\$56,840,869	
2018 Facilities Condition Index: Maintenance Needs: Critical Needs:	\$56,840,869 \$1,281,650	
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023	
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside:	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023	
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 95,023	
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside:	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 95,023 \$ 74,977	
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 95,023 \$ 74,977 \$ 170,000	
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 95,023 \$ 74,977	\$947,540 One time RSA Funds
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 95,023 \$ 74,977 \$ 170,000	
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 95,023 \$ 74,977 \$ 170,000	\$947,540 One time RSA Funds
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 95,023 \$ 74,977 \$ 170,000	\$947,540 One time RSA Funds
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total ASU-Mountain Home	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 95,023 \$ 74,977 \$ 170,000 Renovation	\$947,540 One time RSA Funds \$947,540
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total ASU-Mountain Home 2018 Facilities Condition Index:	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 74,977 \$ 170,000 Renovation	\$947,540 One time RSA Funds \$947,540
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total ASU-Mountain Home	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 95,023 \$ 74,977 \$ 170,000 Renovation	\$947,540 One time RSA Funds \$947,540
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total ASU-Mountain Home 2018 Facilities Condition Index: Maintenance Needs: Critical Needs:	\$56,840,869 \$1,281,650 \$ 85,023 \$ 95,023 \$ 74,977 \$ 170,000 Renovation 31% \$13,259,237 \$0	\$947,540 One time RSA Funds \$947,540 Comm Coll Average: 38%
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total ASU-Mountain Home 2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Critical Needs:	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 74,977 \$ 170,000 Renovation 31% \$13,259,237	\$947,540 One time RSA Funds \$947,540 Comm Coll Average: 38%
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total ASU-Mountain Home 2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures	\$56,840,869 \$1,281,650 \$ 85,023 \$ 95,023 \$ 74,977 \$ 170,000 Renovation 31% \$13,259,237 \$0	\$947,540 One time RSA Funds \$947,540 Comm Coll Average: 38%
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total ASU-Mountain Home 2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures YtD Expenditures	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 74,977 \$ 170,000 Renovation 31% \$13,259,237 \$0 \$ 170,000	\$947,540 One time RSA Funds \$947,540 Comm Coll Average: 38%
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total ASU-Mountain Home 2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures	\$56,840,869 \$1,281,650 \$ 85,023 \$ 95,023 \$ 74,977 \$ 170,000 Renovation 31% \$13,259,237 \$0	\$947,540 One time RSA Funds \$947,540 Comm Coll Average: 38%
2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures Year-End Projected Expenditures Projected Variance FY2019 Deferred Maintenance Budget Set Aside: Planned Maintenance Projects Campus Capital Maint Project Project Total ASU-Mountain Home 2018 Facilities Condition Index: Maintenance Needs: Critical Needs: Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures YtD Expenditures	\$56,840,869 \$1,281,650 \$ 170,000 \$ 85,023 \$ 74,977 \$ 170,000 Renovation 31% \$13,259,237 \$0 \$ 170,000	\$947,540 One time RSA Funds \$947,540 Comm Coll Average: 38%

Planned Maintenance Projects	
Technical Center Roof	Renovation \$49,000 Plant Funds
Window Replacement	Renovation \$70,000 Plant Funds
Roadway Maintenance	Renovation \$150,000 Plant Funds
Project Total	\$269,000
ASU Mid-South	
2018 Facilities Condition Index:	37% Comm Coll Average: 38%
Maintenance Needs:	\$24,130,485
Critical Needs:	\$1,860,000
Cumulative Deferred Maintenance Budget Set Aside:	\$ 503,240
YTD Expenditures	
Year-End Projected Expenditures	
Projected Variance	\$ 503,240
FY2019 Deferred Maintenance Budget Set Aside:	\$ 130,000
Planned Maintenance Projects	
Reynolds Center Roof	Renovation \$400,000 Endowment Funds
University Center Roof	Renovation \$100,000 Plant Funds
Reset windows in Workforce Technical Center	Renovation \$40,000 Plant Funds
Replace doors-west side Arkansas Workfoce Center	Renovation \$10,000 Plant Funds
Project Total	\$550,000
ASU-Newport	
2018 Facilities Condition Index:	30%Comm Coll Average:38%
Maintenance Needs:	\$18,222,005
Critical Needs:	\$0
Cumulative Deferred Maintenance Budget Set Aside:	\$ 300,000
YTD Expenditures	
Year-End Projected Expenditures	
Projected Variance	\$ 300,000
FY2019 Deferred Maintenance Budget Set Aside:	<mark>\$ 150,000</mark>
Planned Maintenance Projects	
Project Total	\$0
ASU-System Consolidated	
Maintenance Needs:	\$333,382,195 Source: FAP 2018
Critical Needs:	\$10,497,150
	\$ 6,143,240
Cumulative Deferred Maintenance Budget Set Aside:	
Cumulative Deferred Maintenance Budget Set Aside: YTD Expenditures	<mark>\$ 85,023</mark>
YTD Expenditures Year-End Projected Expenditures	<mark>\$ 95,023</mark>
YTD Expenditures	
YTD Expenditures Year-End Projected Expenditures	<mark>\$ 95,023</mark>

#### **EXECUTIVE SUMMARY**

Contact: Jeff Hankins (501) 660-1004

**ACTION ITEM:** The Arkansas State University System requests approval to establish the maximum number of legislatively authorized provisional positions for all campuses for fiscal year 2018-2019.

**ISSUE:** The Board of Trustees must approve the establishment of provisional positions.

#### **BACKGROUND:**

 As the System continues to receive monies from grants, contracts, and other non-appropriated sources, the campuses have found it necessary to expedite the process of approval for provisional positions. Since Board approval is necessary to establish provisional positions and the Board meets regularly only four times a year, the System has received approval from the Arkansas Department of Higher Education to allow the ASU Board of Trustees to approve the establishment of all provisional positions on all campuses of Arkansas State University. This approval allows Human Resources on all campuses to respond immediately to provisional position requests.

#### **RECOMMENDATION/RESOLUTION:**

Be it resolved that the Arkansas State University System is approved to establish 300 provisional positions for ASU-Jonesboro, 100 provisional positions for ASU-Beebe, 40 provisional positions for ASU-Mountain Home, 60 provisional positions for ASU-Newport, and 75 provisional positions for ASU Mid-South as authorized for the 2018-19 fiscal year.

Stacy Crawford, Secretary

Tim Langford, Chair

#### **EXECUTIVE SUMMARY**

Contact: Len Frey (870) 972-3033

**ACTION ITEM:** The Arkansas State University System requests approval to sell certain real property located at East Johnson Avenue and Red Wolf Boulevard in Jonesboro, Arkansas.

**ISSUE:** The Board of Trustees must approve all sales of University property.

## **BACKGROUND**:

- ASUJ owns a tract of land located in Craighead County comprised of 26.4 acres located at East Johnson Avenue at Red Wolf Boulevard. In 2006, the Board of Trustees authorized ASUJ to place the property for sale. Upon such authorization, ASU utilized public competitive bidding sale procedures to ensure members of the public had an opportunity to bid on the property.
- No acceptable bids on the property were received and the property was later listed for sale by ASUJ.
- In 2014, ASUJ contracted with the real estate firm of Haag-Brown, LLC to begin soliciting offers for the property.
- ASUJ has received an offer in the amount of \$1,500,000.00 for approximately four acres within the 26.4 acre property. The current appraised value for these four acres is \$1,394,000.00.
- The purchaser agrees to commit to using the funds to support infrastructure improvements that will benefit the sale of the remaining acres. Those improvements include street construction, water and sewer line construction, as well as the installation of utility infrastructure.
- Under the terms of the purchase agreement, the infrastructure improvements shall be completed no later than eighteen (18) months from the date of the closing of this transaction.
- Attached to this resolution are a photograph and a drawing of the land proposed for sale.

## **RECOMMENDATION/RESOLUTION:**

Be it resolved that the Arkansas State University System is approved to sell property located at East Johnson Avenue and Red Wolf Boulevard in Jonesboro, Arkansas, and that the president of the System, or the president's designee, is authorized to sign all documents necessary to close this transaction.





#### **EXECUTIVE SUMMARY**

Contact: Jeff Hankins (501) 660-1004

- **ACTION ITEM:** The Arkansas State University System requests approval of the slate of candidates proposed to serve as members of the ASU-Mountain Home Board of Visitors.
- **ISSUE:** Pursuant to Board policy, the ASU Board of Trustees must approve the candidates for the Board of Visitors for each System Institution.

#### BACKGROUND:

- ASU-Mountain Home Chancellor Robin Myers has submitted to System President Charles Welch the proposed members and terms for the ASU-Mountain Home Board of Visitors, which will become effective July 1, 2018. President Welch has given his consent for the proposed members on the list and recommends their approval to the Board of Trustees.
- The proposed members are as follows:

<u>Two-year Term Expiring June 30, 2019</u> Tim Byler Jackson Rhoades Sara Zimmerman

<u>Three-year Term Expiring June 30, 2021</u> Stewart Brunner Jeff Gunn Ray Stahl <u>Three-year Term Expiring June 30, 2020</u> Cheryl Davenport Sonny Elliott Ron Peterson

#### **RECOMMENDATION/RESOLUTION:**

Be it resolved that the Arkansas State University Board of Trustees approves the slate of candidates proposed above to serve as members of the ASU-Mountain Home Board of Visitors.

Stacy Crawford, Secretary

Tim Langford, Chair

Contact: Len Frey (870) 972-3303

- ACTION ITEM: Arkansas State University-Jonesboro (ASUJ) requests approval to enter into agreements submitted for the purpose of allowing certain employees to conduct private camps on and in ASUJ facilities.
- **ISSUE:** ASUJ wishes to contract with certain employees to conduct private camps on the ASUJ campus. Such camps are designed to bring future students to the campus in order to expose them to its facilities and personnel while engaging in program activities. Additionally, funds are generated and paid to ASUJ to cover the use of its facilities and auxiliary services.

# BACKGROUND:

- A.C.A. § 6-62-401 authorizes the Boards of Trustees of state institutions of higher learning to grant
  permission to employees of such institutions to conduct, on and in campus facilities, certain outside work
  for private compensation (as described in the Act). Employees are to be engaged in this outside work only
  after they have fully discharged their employment responsibilities to such institutions. Employees who
  accrue annual leave are required to take annual leave during these camp periods.
- The Act grants the Board the non-delegable duty to make express findings of fact as follows:
  - $\circ$  the activities in question involve no conflict of interest with the mission and purpose of the institution itself;
  - the proposed activities would bring to the campus a significant number of persons who are potentially future students, who might tend to enroll on that campus as a result of their exposure to its facilities and its personnel while engaged in these activities; and
  - the contemplated activities will, as a part thereof, generate funds to be paid to the state institution for housing, meals, and for the use of institutional resources that will produce significant revenues in support of the auxiliary functions of the particular campus serving its enrolled students.
- All agreements will comply with A.C.A. § 6-62-401.

# **RECOMMENDATION/RESOLUTION:**

Be it resolved that Arkansas State University-Jonesboro is approved to enter into agreements submitted for the purpose of allowing certain employees to conduct private camps on and in ASUJ campus facilities, effective July 1, 2018, through June 30, 2019.

#### **EXECUTIVE SUMMARY**

Contact: Len Frey (870) 972-3033

ACTION ITEM: Arkansas State University-Jonesboro (ASUJ) requests approval to apply for federal grant funding from the Recreational Trails Program in order to support the Campus Loop Trail.

**ISSUE:** A resolution from the Board of Trustees is required to apply for this grant.

## **BACKGROUND**:

- ASUJ understands that federal-aid Recreational Trails Program funds are available at 80% federal participation and 20% local match/in-kind labor to develop or improve the Campus Loop Trail.
- Federal-aid funds are available for this project on a reimbursable basis, requiring work to be accomplished and proof of payment prior to actual monetary reimbursement.
- The Campus Loop Trail, using federal funding, will be open and available for use by the general public and maintained by the applicant (ASUJ) for the life of the project.
- The Board of Trustees provided approval for a grant application for funding for this project on June 8, 2017 (Board Resolution 17-29).
- ASUJ is currently completing a 2016 grant-award project from the Recreational Trails Program.

## **RECOMMENDATION/RESOLUTION:**

Be it resolved that Arkansas State University-Jonesboro is approved to apply for federal grant funding from the Recreational Trails Program for support of the Campus Loop Trail. The ASU Board of Trustees pledges its full backing and hereby authorizes the Arkansas State Highway and Transportation Department to initiate action to implement this project. ASUJ will participate in accordance with its designated responsibility, including maintenance of this project. The ASUJ Vice Chancellor for Finance and Administration is hereby authorized and directed to execute all appropriate agreements and contracts necessary to expedite the construction of the above-stated project, effective immediately.

Stacy Crawford, Secretary

Tim Langford, Chair

Contact: Len Frey (870) 972-3303

**ACTION ITEM:** Arkansas State University-Jonesboro (ASUJ) requests approval to apply for federal grant funding from the Transportation Alternatives Program for support of the Campus Loop Trail.

**ISSUE:** A resolution from the Board of Trustees is required to apply for this grant.

# **BACKGROUND:**

- ASUJ understands that federal-aid Transportation Alternatives Program funds are available at 80% federal participation and 20% local match to develop or improve the Campus Loop Trail.
- Federal-aid funds are available for this project on a reimbursable basis, requiring work to be accomplished and proof of payment prior to actual monetary reimbursement.
- The Campus Loop Trail, using federal funding, will be open and available for use by the general public and maintained by the applicant (ASUJ) for the life of the project.
- The Board of Trustees provided approval for a grant application for funding for this project on May 13, 2016 (Board Resolution 16-36).
- ASUJ is currently completing a 2016 grant award project from the Transportation Alternatives Program.

# **RECOMMENDATION/RESOLUTION:**

Be it resolved that Arkansas State University-Jonesboro is approved to apply for federal grant funding from the Transportation Alternatives Program for support of the Campus Loop Trail. The ASU Board of Trustees pledges its full backing and hereby authorizes the Arkansas State Highway and Transportation Department to initiate action to implement this project. ASUJ will participate in accordance with its designated responsibility, including maintenance of this project. The ASUJ Vice Chancellor for Finance and Administration is hereby authorized and directed to execute all appropriate agreements and contracts necessary to expedite the construction of the above-stated project, effective immediately.

Stacy Crawford, Secretary

Tim Langford, Chair

Contact: Kelly Damphousse (870) 972-3030

- ACTION ITEM: Arkansas State University-Jonesboro (ASUJ) requests approval to amend the Faculty Handbook of Policies and Procedures.
- **ISSUE:** The Board of Trustees must approve all revisions to handbooks.

## BACKGROUND:

- The Faculty Handbook Committee for ASUJ has reviewed the Faculty Handbook of Policies and Procedures. In addition to re-ordering certain sections of the document, the Faculty Handbook Committee proposes the following three changes:
  - 1. Clarification that the teaching load for deans is normally six credit hours per academic year, but may vary according to other duties of the deanship. (Section II.B.1, pages 26 and 27)
  - 2. A process for evaluation of the Chancellor of the ASU-Jonesboro campus has been established. (Section II.G, pages 37-40)
  - 3. Updates have been made to the Faculty Handbook to comply with current practice and Ark. Code Ann. §6-60-601. This law states that a list of all textbooks and course materials, required or assigned for an undergraduate course by publication, be posted on the ASUJ website and at the ASUJ bookstore no later than 12:00 p.m. on April 1 for the following summer and fall semesters; and by November 1 for the following spring semester, unless a different timeframe is authorized by law. (Section II.L, pages 41 and 42)
- The proposed changes have been approved through the shared governance process.
- Revised sections of the Faculty Handbook are attached to this resolution.

## **RECOMMENDATION/RESOLUTION:**

Be it resolved that Arkansas State University-Jonesboro is approved to amend its Faculty Handbook of Policies and Procedures in accordance with the changes proposed above, effective immediately.

Stacy Crawford, Secretary

The university acknowledges the principles set out in the "Statement of Professional Ethics" (1987) and the "Statement on Academic Freedom" (1940) as adopted by the American Association of University Professors.

#### II.B. Faculty Workload

A faculty workload may include teaching, research, service and associated activities.

#### II.B.1. Teaching Load

Teaching load of the faculty is normally twelve hours per semester. Faculty work load also includes research, creative activity and service. When financial or other circumstances allow, a reassignment of teach load may be approved by the chair of the department, program director, and/or dean of the college. A primary purpose of such reassignment is to support research and creative activities, but reassignment also may be granted to allow extra time for graduate teaching; department, college and university committee service; supervision of theses, independent study and practicum/internships; team teaching; new technology assisted course development; student advisement; program director/coordinator assignments; and other professional duties. To meet specific professional accreditation requirements, a program, department or college may be authorized to develop exceptions to the normal teaching-load policy. Tenured faculty may also elect, in negotiation with their program director, department chair or dean, to teach additional courses in lieu of research, creative activity or service.

Faculty and chairs who are appointed for twelve months generally are expected to teach during both summer terms or to perform other duties related to their assignments. Teaching load for chairs is normally six credit hours each regular semester and three credit hours each summer term. In some cases, responsibilities may be adjusted to provide the opportunity for taking accumulated leave during the summer months.

Teaching load for deans is normally six credit hours per academic year, but may vary according to other duties of the deanship.

Issues and contexts such as accreditation, discipline-specific demands of the course content, the amount of student/instructor interaction, graduate or undergraduate course level, laboratory and field/clinical settings and instructional environments and platforms (face-to-face or online) are among the variables that should be considered when setting enrollment caps on classes. The maximum number of students assigned to course sections is to be determined by the department chair or director in consultation with the faculty and the college dean.

II.B.2. Overloads

#### II.B.2.a) On-campus Overloads

Occasionally, because of scheduling conflicts or unexpected extended faculty vacancies, overload teaching assignments may become necessary. On those occasions when a faculty overload becomes necessary, a faculty member may need to teach a load that is more than their customary stated load for their college or disciplines. An overload teaching assignment occurs only when a

qualified faculty member may teach full-time both summer terms. Faculty members paid from research grants, etc., may be employed up to three months in summer.

II.F. Continuing Performance Evaluation

Faculty, department chairs and deans are subject to continuing performance evaluations. If at any time, the employee's immediate supervisor determines that the employee is not meeting performance expectations, the employee may be counseled regarding the unacceptable performance. Documentation of the conference will be placed in the employment file.

- II.G. Annual Performance Evaluation
  - II.G.1. Faculty

Department chairs and/or appropriate supervisors (such as unit heads, deans or directors) will conduct an annual performance evaluation of all faculty members in their respective areas, which will include appropriate evaluation of teaching, research and service. These evaluations will be used to determine recommendations for merit pay when authorized by the university. Departments may vary the weight and/or expectations in the areas of teaching, research/scholarship, creative activities and service so long as the mission of the area concerned is met. Criteria, procedures or instruments will be determined by each department/area.

Chairs will provide each member of the faculty with a written summary of the performance evaluation.

Each faculty member will initial a copy of the chair's evaluation to indicate the faculty member has received it.

If the faculty member does not agree with the performance evaluation, the faculty member may provide a written rebuttal, which will be initialed by the chair and attached to the performance evaluation sheet to indicate the chair has received it.

A copy of the initialed performance evaluation sheet (and rebuttal) will be placed in the faculty member's employment file at both the department and college level.

II.G.2. Deans and Department Chairs

Deans and department chairs will meet annually with the person to whom they report for a discussion and evaluation of their performance, career goals and objectives. The Office of the Provost/Academic Affairs and Research will conduct an annual review of deans by all full-time faculty in their respective colleges.

II.G.3. Chancellor

The Chancellor of Arkansas State University shall be evaluated on an annual basis, except during those times that a comprehensive evaluation is conducted in accordance with the schedule below. The purpose of these evaluations is to provide instructive guidance to the Chancellor in order to improve his/her leadership to Arkansas State University.

II.G.3.a). Annual Review

In keeping with the recommendations of the Association of Governing Boards, the annual review will include:

• The Chancellor's self-evaluation, based on goals mutually agreed-upon with the President of the

Arkansas State University System. This self-evaluation will be communicated in writing to the President.

- The President's evaluation of the Chancellor's performance in meeting mutually agreed-upon goals.
   This evaluation will be communicated in writing to the Chancellor.
- The President of the Arkansas State University system shall solicit input from Arkansas State University's Vice Chancellors, Academic Deans, Faculty Senate President, Student Government President, Graduate Student Council President, Staff Senate President, and Chair of the Chairs Council and others as appropriate.
- A letter or memorandum from the President to the Chancellor will describe the process and the general results of the review.

#### II.G.3.b). Comprehensive Review

At the conclusion of the Chancellor's second year of service to Arkansas State University, the President of the Arkansas State University System shall cause a comprehensive evaluation, commonly referred to as a 360-review, to be conducted. This evaluation will be coordinated though an external consulting firm with a thorough understanding of the complexities of Chancellor leadership and demonstrated qualifications to conduct

such reviews. The consultant assigned by the firm will be an individual without any present or former affiliation with the ASU System or member institutions. After the initial comprehensive evaluation, such evaluations will be conducted every three years.

Any evaluation instrument to be used should be reviewed and endorsed by the President of the Arkansas State University System. The Chancellor shall prepare a selfevaluation using the approved evaluation instrument. The firm conducting the review will solicit input from the following constituent groups:

- Students
- Faculty
- Staff
- Administrators
- Alumni
- Community Representatives
- Public policy makers
- Peer chancellors/presidents

A representative of the firm shall make a verbal report on the evaluation to the President of the Arkansas State University System and submit a summary written report on the process. II.H. Schedules of Classes

Department chairs prepare schedules of classes after consultation with faculty members and with the approval of the deans of the colleges. Schedules are coordinated in the Registrar's Office and are published well in advance of the beginning of each semester and summer session.

II.I. Assignments of Classrooms and Office Space

Assignments of Classroom and office space shall be made by the department chairs or deans as appropriate. Space management software will assist in efficient utilization of classroom space across campus, particularly large and specialized classrooms.

II.J. Office Hours

Administrative offices are normally open from 8:00 a.m. to 5:00 p.m. Faculty members are responsible to their respective department chairs and deans for posting and keeping office hours for advising and assisting students.

#### II.K. Attendance of Faculty at Commencement

It is the faculty's professional responsibility to help make commencement a rewarding and memorable experience for Arkansas State University graduates and their families. Faculty participation in the commencement exercise of his or her college is expected. If a faculty member is unable to attend, he or she should contact the chair of the department.

#### II.L. Textbooks and Instructional Supplies

The decision as to which text and supplemental materials will be used in a course will rest with the faculty member and will be coordinated by the department chair. Course costs should be kept as reasonable as possible. Textbooks shall be
adopted pursuant to the timeframes set forth in Ark. Code Ann. 6-60-601. For change of textbooks must be approved two weeks before the beginning of the preceding semester.

#### II.M. Curriculum Changes

Academic program curriculum changes originate in the departments and colleges. Undergraduate program curriculum changes require approval by the department curriculum committee, department chair/program director, college curriculum committee, college dean and the Undergraduate Curriculum Council (UCC) and the Provost and Vice Chancellor for Academic Affairs and Research grants final approval.

Curriculum changes for graduate programs require approval of the department graduate committee, department chair, college graduate committee, dean of the college, the Graduate Council and the Provost and Vice Chancellor for Academic Affairs and Research.

The role of the departmental curriculum committee is to work with the department chair in developing the curriculum. Changes to the curriculum once approved by the department and chair will be presented to the college curriculum committee. The role of the college curriculum committee or the college graduate committee is to evaluate proposed changes submitted by the departmental committees and recommend curriculum changes to the dean. The dean has the responsibility of approving or disapproving recommendations forwarded to him/her by the college curriculum committee or the college graduate committee. Changes to the college undergraduate curriculum approved by the dean will be

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Arkansas State University Board of Trustees May 31, 2018 Resolution 18-25

#### **EXECUTIVE SUMMARY**

Contact: Lynita Cooksey (870) 972-2030

<u>ACTION ITEM:</u>	Arkansas State University-Jonesboro (ASUJ) requests approval to restructure the College of Agriculture, Engineering and Technology.
<u>ISSUE</u> :	The Board of Trustees must approve the reorganization or addition of any new administrative or instructional unit within the institution.

#### **BACKGROUND:**

- The College of Agriculture and Technology and the College of Engineering were combined as part of the college restructuring process of AY 2014-2015 and approved by the Board on September 18, 2015.
- The combining of these colleges has not been beneficial to either college, resulting in challenges with college and program identity, program growth, accreditation, and dissatisfaction of alumni, donors, and industry.
- Restoration of the individual colleges is needed to better meet the needs of students, curriculum, and faculty; to restore relationships of alumni, donors, and other external constituencies; and to allow for continued independent growth of each college.
- As new programs in computer engineering, cyber security, and other computational disciplines are anticipated, the addition of the Department of Computer Science (currently in the College of Sciences and Mathematics) to the College of Engineering will encourage interdisciplinary and innovative scholarship, teaching, and strengthening of current and future programs.
- Programs within the College of Engineering are ABET accredited. Computer science programs were formerly
  accredited by ABET, but this accreditation was forfeited more than a decade ago. This new relationship with
  engineering will assist with regaining ABET accreditation for the computer science programs.
- The proposed restructuring of the colleges (see attached organizational charts) will require new resources for restoring the position of Dean of Engineering and Computer Science.

#### **RECOMMENDATION/RESOLUTION:**

Be it resolved that Arkansas State University-Jonesboro is approved to restructure the College of Agriculture, Engineering and Technology, resulting in the separate entities of the College of Agriculture and the College of Engineering and Computer Science, effective July 1, 2018.

Stacy Crawford, Secretary

# Arkansas State University

# Current Organization of College of Agriculture, Engineering and Technology



# Arkansas State University

# Reorganization of College of Agriculture



#### Arkansas State University

# Reorganization of College of Engineering and Computer Science



Contact: Lynita Cooksey (870) 972-2030

- ACTION ITEM: Arkansas State University-Jonesboro (ASUJ) requests approval to change the Disaster Preparedness & Emergency Management Program (DPEM) to the Disaster Preparedness & Emergency Management Department.
- <u>ISSUE</u>: The Board of Trustees must approve the change of status from a program to a department.

# BACKGROUND:

- The current DPEM program has three degrees (AAS, BS, MS), a multidisciplinary minor, and a graduate certificate. The offerings have grown beyond those of a program.
- In addition, last year a separate Emergency Medical Services program with a Certificate of Proficiency, a Technical Certificate, and an Associate of Applied Science degree Paramedic was developed and added to the DPEM Program. The organizational chart consists of a vast array of offerings, in addition to the not-for-credit work it completes in Basic Disaster Life Support, Advanced Disaster Life Support, Farm Medic, Decontamination, and other contract service work.
- The DPEM program has the second highest number of student credit hours in the College of Nursing and Health Professions.
- The program is also working on the logistics of implementing disaster training facilities to support emergency services and coordinated emergency responses.

# **RECOMMENDATIONS/RESOLUTION:**

Be it resolved that Arkansas State University-Jonesboro is approved to change the Disaster Preparedness & Emergency Management Program to the Disaster Preparedness & Emergency Management Department, effective fall semester of 2018.

Stacy Crawford, Secretary

Contact: Roger Moore (501) 882-8956

- ACTION ITEM: Arkansas State University-Beebe (ASUB) requests approval of its Strategic Plan for 2018-2023.
- **ISSUE:** The ASU Board of Trustees must approve the strategic plans for all institutions in the Arkansas State University System.

# BACKGROUND:

- ASUB conducted a Strategic Planning Initiative that began on September 6, 2016, at the college's first Development Day event. At this time, all employees participated in a SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis, as well as a Competitive Advantage analysis. The initiative involved employees, students, members of the Board of Visitors, and community members.
- Through the planning process, the college's mission was reaffirmed. Also, a new vision statement and a set of core values were developed, along with a set of Foundational Assumptions that the college believes must be abided by for ASUB to thrive.
- A copy of the ASU-Beebe Strategic Plan for 2018-2023 is attached to this resolution.

# **RECOMMENDATION/ RESOLUTION:**

Be it resolved that the Arkansas State University-Beebe Strategic Plan for 2018-2023 is approved.

Stacy Crawford, Secretary

# Strategic Plan



# 2018-2023

Approved by ASU System President XXXXX

# Strategic Plan

MISSION: Transforming lives through quality learning experiences.

<u>VISION</u>: ASU-Beebe will become a nationally benchmarked institution that empowers individuals, embraces communities, and transforms lives.

#### CORE VALUES

Student Success Integrity Diversity Quality Community

#### FOUNDATIONAL ASSUMPTIONS

The College's Strategic Plan is built upon four foundations assumptions that are vital for a vibrant thriving institution.

**Emphasize One-College Approach:** The Strategic Plan assumes that the College operates as one college with multiple locations, programs and services. Common application of policy, practice and procedures will guide the College as the Strategic Plan is implemented. While each campus and location is unique and serves different populations the priority must always be an institution-wide focus of "What is best for ASU-Beebe as a whole?" The College's emphasis will be to provide consistent, quality educational experience across all locations, programs, and services.

**Continuously Evaluate for Efficiency:** The Strategic Plan assumes that the College strives to increase operational efficiencies and continuously seeks out methods to reduce costs. This includes seeking new funding sources as well as exploring innovative technologies.

**Embrace Data-Informed Decision Making:** The Strategic Plan assumes that the College embraces data-informed decision making. The College will seek to answer the question of "How does this advance student success?" at every turn. The College will provide the necessary support to institutional research to ensure the data on which all decisions are based is sound.

**Timely and Effective Communication:** The Strategic Plan assumes that the College will communicate the information necessary to cultivate active support around the goals and strategies in the plan. These communications will involve all employees and be open and transparent.

#### STRATEGIC GOALS

Strong from the Start P32B1(Polices, Practices & Procedures to be one College) ASUBe Connected

#### **STRATEGIC PRIORITIES**

Stabilize and Grow Enrollment Invest in our Employees Grow our Endowment and other Resources Strategically Connect with our Communities

#### STRATEGIC GOAL 1: Strong from the Start

ASU-Beebe is committed to providing students and employees the resources and support that they require to be successful. From applicant through graduate the College will seek to ensure that students have the information and support services they need to make informed decisions about their educational endeavors. Likewise, the College will provide employees with the onboarding, mentoring, and professional development opportunities necessary to fulfill their responsibilities to the students they serve.

#### Strategic Priority 1: Stabilize and Grow Enrollment

Strategy 1. Create a comprehensive plan for onboarding new students.

Objectives:

- Construct and implement a comprehensive, strategic Enrollment Management Plan.
- Initiate a comprehensive Advising Model.
- Create and implement an engaging and informative orientation applicable to both face-to-face and distance learning students.
- Re-engineer the existing Student Success Course.

Strategy 2. Develop a framework of support for students during their academic careers that focus on Graduation and Retention.

Objectives:

- Cultivate additional sources of scholarship funding.
- Strategically award (institutional and private) scholarships with a focus on student success.
- Establish a Guided Pathways Model to improve student success.
- Implement an effective early-alert system for struggling students.
- Create a student fast-action fund from the endowment.
- Foster an engaging environment in all Student Support areas.
- Create and implement comprehensive co-curricular student life programming.

Strategy 3. Ensure students are adequately prepared for university transfer or entry into workforce.

Objectives:

- Develop additional articulation agreements with appropriate 4-year institutions.
- Re-invigorate Advisory Committees to ensure that the appropriate workplace competencies are being learned/mastered.
- Implement external learning experiences for appropriate fields.
- Promote existing career services offerings and explore additional opportunities to meet the needs of our students entering the workplace.

# Strategic Priority 2: Invest in our Employees

Strategy 4. Create a culture that attracts and retains diverse, change ready, highperforming talent.

Objectives:

- Develop an employee recruitment and retention plan.
- Develop a comprehensive, year-long onboarding experience for new employees.
- Implement a program to orient and engage part-time faculty.
- Construct an internal credentialing process for all faculty who teach internet assisted or online.
- Implement meaningful recognition, reward and benefit programs that support employee involvement in the college.

# STRATEGIC GOAL 2: P32B1

ASU-Beebe is committed to a one-college approach, while recognizing the uniqueness of individual campuses, requires a focus on the betterment of the whole. As such, the College will focus on consistent application of policy, practice and procedures across all locations, programs, and services to ensure overall student success.

# Strategic Priority 2: Invest in our Employees

Strategy 1. Develop an institutional approach that provides short and long-term opportunities for professional development and advancement within the institution.

Objectives:

- Implement an employee mentorship program.
- Develop a comprehensive organizational and talent development plan.
- Develop formal, consistent evaluation and merit compensation processes for all employees.

#### Strategic Priority 3: Grow our Endowment and other Resources

Strategy 2. Cultivate a culture of financial investment and giving to the institution.

**Objectives:** 

- Develop a comprehensive advancement plan for the college to include: major gifts, private and public grants, and community and planned giving.
- Re-establish Alumni Association and its utility.
- Increase private scholarship endowment funds.
- Create a student fast-action fund from the endowment.
- Increase annual percentage of employees giving to the college.

# STRATEGIC GOAL 3: ASUBe Connected

ASU-Beebe is committed to having a positive impact on the quality of life outside the classroom. To ensure that students are prepared to enter and compete in an economy that is increasingly global and competitive. To embrace a culture of collegiality where employees are accountable for their behavior and job performance. To be an active participant in our communities by participating in community events, hosting events on campus that draw community members to us and providing the training that our workforce and industry partners need.

#### STRATEGIC PRIORITY 4: Strategically Connect with our Communities

Strategy 1. Become the "Community's College."

Objectives:

- Establish a Board of Visitors for the institution.
- Create a committee to bring events to campus that will foster community engagement.
- Increase service learning opportunities for students that place them out in local schools and communities.

Strategy 2. Create new pathways to high demand, high wage careers.

Objectives:

- Expand students' understanding of careers available within local industry.
- Grow partnerships to enhance the variety of workforce training programs.
- Enhance credit and noncredit career pathways and expand industry specific training opportunities.
- Develop the noncredit offerings (both workforce and community education) provided by the college.

Contact: Richard Counts (501) 882-8804

- **ACTION ITEM:** Arkansas State University-Beebe requests approval to offer an Associate of Applied Science degree in Automotive Technology.
- **ISSUE:** The Board of Trustees must approve the offering of any new degree.

# BACKGROUND:

- The Associate of Applied Science degree in Automotive Technology stacks with the Certificate of Proficiency and Technical Certificates that are currently offered.
- This credential allows for the development of additional coursework in Automotive Technology to meet the workforce competencies of local business/industry.
- This program is also offered to area high school students.
- No additional funding is required.

# **RECOMMENDATION/RESOLUTION:**

Be it resolved that Arkansas State University-Beebe is approved to offer an Associate of Applied Science degree in Automotive Technology, effective fall semester of 2018.

Stacy Crawford, Secretary

Contact: Richard Counts (501) 882-8804

- **ACTION ITEM:** Arkansas State University-Beebe requests approval to offer an Associate of Applied Science degree in Computerized Machining Technology.
- **ISSUE:** The Board of Trustees must approve the offering of any new degree.

# BACKGROUND:

- The Associate of Applied Science degree in Computerized Machining Technology stacks with the Certificate of Proficiency and Technical Certificates that are currently offered.
- This degree allows for the development of additional coursework in Computerized Machining Technology to meet the workforce competencies of local business/industry.
- This program is also offered to area high school students.
- No additional funding is required.

# **RECOMMENDATION/RESOLUTION:**

Be it resolved that Arkansas State University-Beebe is approved to offer an Associate of Applied Science degree in Computerized Machining Technology, effective fall semester of 2018.

Stacy Crawford, Secretary

Arkansas State University Board of Trustees May 31, 2018 Resolution 18-30

#### **EXECUTIVE SUMMARY**

Contact: Holly Smith (870) 512-7704

- ACTION ITEM: Arkansas State University-Newport (ASUN) requests approval to offer an Associate of Applied Science degree in Paramedic and a Technical Certificate in Paramedic.
- **ISSUE:** The Board of Trustees must approve the offering of any new degree.

#### **BACKGROUND:**

- The proposal for an Associate of Applied Science degree and a Technical Certificate in Paramedic was developed based on the recommendation of the Allied Health Advisory Committee.
- Additional specialized training of paramedics is needed to meet current industry demands.
- Grant funding has been requested for one new faculty member, and this will result in no additional funding being required.

#### **RECOMMENDATION/RESOLUTION:**

Be it resolved that Arkansas State University-Newport is approved to offer an Associate of Applied Science degree in Paramedic and a Technical Certificate in Paramedic, effective Summer I of 2018.

Stacy Crawford, Secretary

Contact: Holly Smith (870) 512-7704

- ACTION ITEM: Arkansas State University-Newport (ASUN) requests approval to offer an Associate of Applied Science degree in Surgical Technology.
- **ISSUE:** The Board of Trustees must approve the offering of any new degree.

# BACKGROUND:

- The proposal for an Associate of Applied Science degree in Surgical Technology was developed based on the recommendation of the Allied Health Advisory Committee.
- Additional specialized training of employees in the surgical technology setting is needed to meet current industry demands.
- This Associate of Applied Science degree aligns with the existing Technical Certificate in Surgical Technology.
- No additional funding is required.

# **RECOMMENDATION/RESOLUTION:**

Be it resolved that Arkansas State University-Newport is approved to offer an Associate of Applied Science degree in Surgical Technology, effective Summer I of 2018.

Stacy Crawford, Secretary