For the quarter ending March 31, 2018 (unaudited), the Arkansas State University System Foundation recorded gifts and other support of $3,147,956.

Contributions were designated as follows:

<table>
<thead>
<tr>
<th>Campus</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASU-Jonesboro</td>
<td>$2,468,645</td>
</tr>
<tr>
<td>ASU-Mountain Home</td>
<td>268,013</td>
</tr>
<tr>
<td>ASU-Beebe</td>
<td>81,241</td>
</tr>
<tr>
<td>ASU-Newport</td>
<td>255,057</td>
</tr>
<tr>
<td>ASU System Foundation</td>
<td>75,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$3,147,956</strong></td>
</tr>
</tbody>
</table>

The Foundation reported net assets of $72,806,021, representing an increase of 7.47% for the quarter ending March 31, 2018.

The market value of the ASU System Endowment Pool for the quarter ending March 31, 2018, was $71,799,397.

The net rate of return for the quarter ending March 31, 2018, was 7.57%.

Endowment balances designated per campus are as follows:

<table>
<thead>
<tr>
<th>Campus</th>
<th>Amount</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jonesboro</td>
<td>$64,169,936</td>
<td>89.37%</td>
</tr>
<tr>
<td>Mountain</td>
<td>3,538,706</td>
<td>4.93%</td>
</tr>
<tr>
<td>Beebe</td>
<td>1,741,671</td>
<td>2.43%</td>
</tr>
<tr>
<td>Newport</td>
<td>1,882,770</td>
<td>2.62%</td>
</tr>
<tr>
<td>System</td>
<td>466,315</td>
<td>0.65%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$71,799,397</strong></td>
<td></td>
</tr>
</tbody>
</table>
Arkansas State University campuses have several capital projects under way in various stages of programming, design, and construction.

**ASU-JONESBORO CAMPUS**

<table>
<thead>
<tr>
<th>PROJECT TITLE</th>
<th>FUNDS AVAILABLE</th>
<th>STATUS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marion Berry Parkway - Phase III</td>
<td>$1,868,754</td>
<td>Construction Phase</td>
</tr>
<tr>
<td>Village Apartments Repairs and ADA Modifications</td>
<td>$6,343,509</td>
<td>Construction Phase</td>
</tr>
<tr>
<td>Library Envelope Waterproofing &amp; Roof Repair - Phase II</td>
<td>$620,000</td>
<td>Construction Document Phase</td>
</tr>
<tr>
<td>Campus Site Lighting - Phase I</td>
<td>$538,555</td>
<td>Construction Document Phase</td>
</tr>
<tr>
<td>North End Zone/Football Operations Building</td>
<td>Red Wolves Foundation</td>
<td>Construction Phase</td>
</tr>
<tr>
<td>Fowler Center Exterior Envelope</td>
<td>$574,000</td>
<td>Construction Phase</td>
</tr>
<tr>
<td>ABI Boiler Replacement</td>
<td>$281,940</td>
<td>Construction Phase</td>
</tr>
<tr>
<td>HPESS Boiler Replacement</td>
<td>$200,000</td>
<td>Construction Document Phase</td>
</tr>
<tr>
<td>Stadium Waterproofing-Phase I</td>
<td>$200,000</td>
<td>Construction Document Phase</td>
</tr>
<tr>
<td>Armory Roof</td>
<td>$1,000,000</td>
<td>Design Phase</td>
</tr>
<tr>
<td>NPQ/CP Water Damage</td>
<td>$167,987</td>
<td>Construction Phase</td>
</tr>
<tr>
<td>Fowler Center Fire Alarms</td>
<td>$100,000</td>
<td>Design Phase</td>
</tr>
<tr>
<td>Animal Lab–E. W. Smith Hall</td>
<td>$159,335</td>
<td>Construction Phase</td>
</tr>
</tbody>
</table>

1. **Marion Berry Parkway - Phase III**

   Architect/Engineer: Jacobs Engineering  
   Contractor: Asphalt Producers  
   Expected Completion: September 2018  
   Funding: Design - University Reserves  
   Construction - University Reserves  

   **Status:** Phase III work provides for the extension of University Loop West under the north bridge to connect with West Aggie Road. The roadway project was substantially complete in August 2017. The Multi-Use Trail is under construction. The asphalt trail is scheduled to be complete June 1, 2018 and the lighting and site amenities are scheduled to be complete September 1, 2018.
2. **Village Apartments Repairs and ADA Modifications**

   **Architect/Engineer:** Cromwell Architects - DCI Engineering  
   **Contractor:** In-house - Village Interior/Exterior Repairs Phase I  
   Baldwin & Shell Construction - Village Interior ADA Modifications Phase II  
   Bailey Construction - Village Interior ADA Modifications Phase III  
   Construction Network - Village Exterior ADA Modifications  
   **Expected Completion:** Village Exterior Repairs - September 2019  
   **Funding:** University Reserves  

   **Status:** The project scope addresses the following three distinct areas: the Village Apartments’ interior ADA modifications (Phase I); the Village Apartments’ exterior ADA modifications (Phase II); and the Village Apartments’ exterior repairs. Phases I and II are complete. Exterior building repairs to the Village began in June 2014 with an ASU projects crew. This work will be phased over multiple years, but the projected completion date is planned for third quarter 2019.

3. **Library Envelope Waterproofing & Roof Repair - Phase II**

   **Architect/Engineer:** Morris and Associates  
   **Contractor:** Bailey Contractors  
   **Expected Completion:** Summer 2018  
   **Funding:** University Reserves  

   **Status:** The Phase II project funding will address exterior restorations to the brick, windows, and joint sealants on the lower three floors. Morris and Associates issued the design drawing in February 2017, and Bailey Contractors completed Phase I in July 2017. Phase II of the project has been deferred until funding is approved.

4. **Campus Site Lighting - Phase I**

   **Architect/Engineer:** Pettit and Pettit  
   **Contractor:** In-house Projects Crew/JOC Contractors  
   **Expected Completion:** Summer 2018  
   **Funding:** University Reserves  

   **Status:** The Phase I project funding will address exterior lighting improvements on campus. Pettit and Pettit Engineers has provided a preliminary plan. The final design is scheduled to be complete in July of 2018. ASU in-house projects crews, along with JOC contractors, will execute the work. Phase I of the project has been deferred until funding is approved.

5. **North End Zone/Football Operations Building**

   **Architect/Engineer:** AECOM  
   **Contractor:** Ramsons  
   **Expected Completion:** March 2019  
   **Funding:** Red Wolves Foundation Funds
Status: The project will provide a 64,777 square foot football operations facility in Centennial Bank Stadium. The new football operations building will house a locker room, strength, conditioning and sports medicine centers, a player’s lounge, equipment room, coaching and administrative offices, team meeting rooms, a history and heritage showroom and a team film room. The new North End Zone will house Loge seating, outdoor restrooms and food and beverage venues. The North End Zone is scheduled to be complete in August 2018 and the Operations building is scheduled to be complete in March of 2019.

6. Fowler Center Exterior Envelope

Architect/Engineer: Morris and Associates
Contractor: Bailey Contractors
Expected Completion: August 2018
Funding: University Reserves

Status: This project will provide exterior tuck pointing, masonry sealing, new coping and roof repairs to problem areas of the Fowler center. Morris and Associates has provided the plan and Bailey Contractors has bid the work as per the job order contract. This project is scheduled to be complete in the summer of 2018.

7. ABI Boiler Replacement

Architect/Engineer: Pettit and Pettit
Contractor: RGB Mechanical Contractors
Expected Completion: August 2018
Funding: University Funds

Status: This project will remove and replace one domestic water boiler and two heating boilers. Pettit & Pettit has provided the design documents, and RGB contractors have bid the work per the job order contract. This project is scheduled to be complete in the summer of 2018.

8. HPESS Boiler Replacement

Architect/Engineer: Pettit and Pettit
Contractor: RGB Mechanical Contractors
Expected Completion: July 2018
Funding: University Reserves

Status: This project will remove and replace one heating water boiler with two new two heating boilers, add one new boiler to heat the swimming pool and replace one hot water heater. Pettit & Pettit has provided the design, documents and RGB contractors have bid the work per the job order contract. This project is scheduled to be complete in the summer of 2018.
9. **Stadium Waterproofing-Phase I**

Architect/Engineer: Morris and Associates  
Contractor: Bailey Contractors  
Expected Completion: August 2018  
Funding: University Reserves

Status: This project will pressure wash, remove damaged concrete, clean all exposed rebar and cover with patch material, replace all expansion joints, and seal all of the concrete stands on the west side of the football stadium. Morris and Associates have provided the design documents, and Bailey contractors have bid the work per the job order contract. This project is scheduled to be complete in the summer of 2018.

10. **Armory Roof**

Architect/Engineer: Morris and Associates  
Contractor: TBD  
Expected Completion: September 2018  
Funding: Arkansas Sustainable Building Design Revolving Loan Fund

Status: This project scope is to remove and replace the lower flat roofs on the Armory and add a standing seam metal roof to the existing barrel roof. Morris and Associates is providing the design documents. This project is scheduled to be complete the fall of 2018.

11. **NPQ / CP Resident Buildings Water Damage**

Architect/Engineer: Morris and Associates  
Contractor: Bailey Contractors  
Expected Completion: August 2018  
Funding: University Reserves

Status: This project scope is to address water damage in North Park Quads and Collegiate Park Apartments. Water damaged was a result of frozen and ruptured water lines during the winter of 2017-2018. Construction will be complete prior to the fall of 2018.

12. **Fowler Center Fire Alarms**

Architect/Engineer: Pettit and Pettit  
Contractor: TBD  
Expected Completion: TBD  
Funding: University Reserves

Status: This project scope is to remove and replace the fire alarm system at the Fowler Center. Pettit and Pettit is scheduled to complete bid documents May 30, 2018.

Architect/Engineer: Pettit and Pettit
Contractor: Bailey Contractors
Expected Completion: July 2018
Funding: University Reserves

Status: This project scope will provide a new Animal Lab on the fourth floor of Eugene W. Smith Hall. Pettit and Pettit has completed the design documents. Bailey Contractors are scheduled to complete this project in July of 2018.

ASU-BEEBE CAMPUS

<table>
<thead>
<tr>
<th>PROJECT TITLE</th>
<th>FUNDS AVAILABLE</th>
<th>STATUS</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASUB Energy Performance Contract</td>
<td>$5,238,065</td>
<td>In progress</td>
</tr>
</tbody>
</table>

1. ASUB Energy Performance Contract

Architect/Engineer: Johnson Controls, Inc. & Others
Contractor: Johnson Controls, Inc. & Others
Expected Completion: June 2018
Funding: Capital Lease/ADHE Revolving Loan Fund/ABA Loan Fund

Status: This project is a campus-wide investment grade energy audit and performance contract per the regulations of A.C.A. §19-11-1201. Johnson Controls, Inc. was competitively selected to execute a campus-wide energy audit and performance contract. The project scope includes lighting retrofits and replacements, water conservation, and HVAC upgrades. Work on the project began in October 2017, and substantial completion is expected by June 2018.

ASU-NEWPORT CAMPUS

<table>
<thead>
<tr>
<th>PROJECT TITLE</th>
<th>FUNDS AVAILABLE</th>
<th>STATUS</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASUN Energy Performance Contract</td>
<td>$3,951,078</td>
<td>Substantial Completion</td>
</tr>
<tr>
<td>Walton Hall Flood Damage Remodel</td>
<td>$220,000</td>
<td>Substantial Completion</td>
</tr>
</tbody>
</table>

1. ASUN Energy Performance Contract

Architect/Engineer: Johnson Controls, Inc. & Others
Contractor: Johnson Controls, Inc. & Others
Expected Completion: April 2018
Funding: Capital Lease/ADHE Revolving Loan Fund

Status: This project is a college-wide investment grade energy audit and performance contract per the regulations of A.C.A. §19-11-1201. It encompasses the three campuses of ASU-Newport. Johnson Controls, Inc. was
competitively selected to execute a campus-wide energy audit and performance contract. The project scope includes lighting retrofits and replacements, solar power generation, and HVAC equipment and HVAC controls upgrades. Work on the project began in September 2017, and substantial completion occurred in March 2018. Punch list items to be complete by June 2018.

2. **ASUN Walton Hall Remodel Project**
   
   **Architect/Engineer:** Cromwell & Associates  
   **Contractor:** Bailey Contractors, Inc.  
   **Expected Completion:** April 2018  
   **Funding:** Insurance Proceeds/University Reserves  

   **Status:** This project is to address flood damage that was sustained due to a frozen pipe that burst in Walton Hall during extreme cold temperatures. Water damage that caused flooding required replacement of flooring, drywall, ceilings, and painting. Insurance proceeds are projected to cover approximately 75% of the cost of the project after deductibles and other deductions. Substantial completion occurred in late April, with final punch list corrections to occur in June 2018.

### ASU-MID-SOUTH CAMPUS

<table>
<thead>
<tr>
<th>PROJECT TITLE</th>
<th>FUNDS AVAILABLE</th>
<th>STATUS</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASUMS Energy Performance Contract</td>
<td>$ 1,537,658</td>
<td>Not Started</td>
</tr>
</tbody>
</table>

1. **ASUMS Energy Performance Contract**

   **Architect/Engineer:** Johnson Controls, Inc. & Others  
   **Contractor:** Johnson Controls, Inc. & Others  
   **Expected Completion:** YTBD  
   **Funding:** Capital Lease  

   **Status:** This project is a campus-wide, investment grade, energy audit and performance contract per the regulations of A.C.A. §19-11-1201. Johnson Controls, Inc. was competitively selected to execute a campus-wide energy audit and performance contract. The project scope includes lighting retrofits and replacements, window replacements, upgrades to the Energy Management System and HVAC upgrades. Work on the project has not yet begun, but funding has been secured.
Report to the  
Board of Trustees of Arkansas State University  
from  
Kelly Damphousse, Chancellor  
Arkansas State University-Jonesboro  
May 31, 2018  

UNIVERSITY ADVANCEMENT  

Advancement Services:  
• For the third quarter of the fiscal year (January 1, 2018 through March 31, 2018), the University recorded a total of 6,715 gifts and commitments from 2,767 individual donors for a total of $7,278,856. The overall giving total includes outright donations of cash, gifts-in-kind, planned gifts, and new pledges.  

Alumni Relations:  
• As of May 10, the 2017-2018 “Fall Phonathon Session” had received a total of $165,315, a 69 percent fulfillment rate. According to Wilson Bennett, the manager for Phonathon, the national average last year was 67 percent fulfillment. The fiscal goal is $200,000.  
• Official Red Wolves license plates are still growing in numbers sold. The 2018 License2Howl scholarships were awarded to seven entering freshmen ($5,000 each).  
• The fourth annual Red Wolves on the Rooftop, hosted by the Alumni Association, was held May 3 at the ASU System Office in Little Rock. Once again, this event was a success with more than 150 alumni and friends gathering for the evening.  

Marketing and Communications:  
• Highlights of this quarter included the completion of planning for and the launch of a major education and leadership initiative for the Chancellor’s Office: the Pack Pact program. Designed to raise awareness of sexual assault, the Pack Pact will become a wider initiative applied to a variety of University issues beginning in the fall.  
• The Pack Pact campaign began its kickoff event at Centennial Hall, where the Chancellor and executive leadership led a standing-room-only crowd of students, faculty, and staff in taking the Pact promise. The second event was held on March 13 with a campus-wide solidarity walk called the Pack Fact Walk.  
• Other special events included hosting the city/county Martin Luther King Jr. Day celebration; a cherry-blossom planting initiative for international students; the fourth annual Women’s Business Leadership Conference; a line-up announcement for the second annual Johnny Cash Heritage Festival; and the unveiling of the Governor Mike Beebe display and renovations at Kays House for Arkansas State Heritage Sites. There were additional live-stream events including a town hall for all employees involved with the Huron Report.  
• Social media numbers for the institution continued the trend of shifting from traditional Facebook use toward more growth on Twitter (up 2.5 percent from the last quarter to 42,913) and Instagram (up 4.4 percent to 11,838). Creative services completed 435 jobs and Digital Creative launched 43 videos during the quarter.  
• Members of Marketing and Communications participated in the annual CASE IV conference in Fort Worth. The office received seven awards, three golds and four silvers, for work produced across all three areas of design, video, and photography.
ACADEMIC AFFAIRS AND RESEARCH

Faculty achievement awards were presented and retiring faculty were honored at the 40th Annual Faculty Awards Ceremony. Twenty-four retiring faculty members, representing more than 667 years of service, were recognized. In addition, faculty members were acknowledged for 15, 20, 25, 30, 40, and 50 years of service to the University.

Institutional Accreditation:
• A comprehensive review by the Higher Learning Commission (HLC) was conducted March 5-6, 2018, by a five-member peer review team. Preliminary information indicates that all accreditation criteria were met with no additional reports or visits needed. A-State is awaiting final approval by the HLC Institutional Actions Council.

Arkansas Higher Education Coordinating Board Actions (AHECB):
The following items are on the agenda for the July 27, 2018, board meeting:
• Name Change of Existing Certificate/Degree/Major/Option/Organizational Unit
  o Art and Design changed to Art + Design
  o Computed Tomography/Mammography changed to Mammography
  o Computed Tomography/Magnetic Resonance Imaging changed to Magnetic Resonance Imaging
  o Computed Tomography/Medical Imaging Informatics changed to Medical Imaging Informatics
• Deleted Programs, Units, Minor/Emphasis/Concentration
  o Graphic Design Minor
  o Bachelor of Applied Science degree program
  o Emphasis in Marketing Management within the B.S. Marketing degree (B.S. Marketing degree will remain)
• Inactivate/Reactivate Program
  o Inactivate Master of Science in Education in Middle Level Education
  o Inactivate Specialist in Community College Education
• Reorganization of Existing Organizational Units
  o Reorganize the College of Agriculture, Engineering and Technology to the College of Engineering and Computer Science and the College of Agriculture
• Undergraduate Certificate Program (6-21 semester credit hours)
  o Swift Coding certificate
  o Digital Humanities certificate
  o Nonprofit Communication certificate
  o Spanish for the Professions certificate
  o Radiologic Sciences Administration certificate of proficiency
  o Neuropsychological Testing certificate
• Undergraduate Certificate Program (21-45 semester credit hours)
  o Free Enterprise certificate
• Graduate Certificate Program (21-21 semester credit hours)
  o Adult Gerontology Clinical Nurse Specialist certificate
  o Nurse Administration certificate
  o Family Nurse Practitioner certificate
• Reconfiguration of Existing Degree Program
  o MAT in Special Education K-12
  o MS Strategic Communication
  o BS Strategic Communication
• BA Art Therapy
• BAS Organizational Supervision

• Curriculum Revision of Existing Certificate or Degree Program
  • EdS Reading

• Existing Degree/Certificate Offered by Distance Technology
  • MSE Special Education
  • MSE School Counseling
  • EdS Reading

• Revision of Existing Education Program
  • Dyslexia Therapy Certificate

• Reconfiguration of Existing Degree Program
  • MAT in Special Education K-12
  • MS Strategic Communication
  • BS Strategic Communication
  • BA Art Therapy
  • BAS Organizational Supervision

**Accreditation and Program Reviews:**

• The following programs have completed (or are in the process of completing) accreditation or program reviews for 2017-2018: AAS Clinical Laboratory Science, BS Clinical Laboratory Science, DOT Occupational Therapy, and Teacher Education.

• During 2018-2019, the following programs will be preparing for accreditation or program reviews, as required by the Arkansas Department of Higher Education: BSCE Civil Engineering, BSEE Electrical Engineering, BSME Mechanical Engineering, EdS Psychology & Counseling (Mental Health Counseling track), GC Clinical Mental Health Counseling, Music Programs, BS Multimedia Journalism, BS Strategic Communication, CP Social Media Management, AAS Paramedic, and MCD Communicative Disorders.

**DIVERSITY AND COMMUNITY ENGAGEMENT**

**Office Management:** In order to realign with strategic objectives, the Office of Diversity was changed to the Division of Diversity and Community Engagement.

**Diversity Initiatives:**

• Hosted several A-State ADVANCE meetings/workshops for cohort members
• Sponsored Strong-Turner Alumni Chapter Black Alumni Reunion
• Hosted several on-campus diverse recruitment events
• Hosted the A-State Connection program for diverse high school students
• Student Diversity Recruitment Initiative participated in several visits to high schools in the region reaching approximately 450 diverse students.
• Hosted the annual Excellence in Diversity Awards reception

**Diversity Grant Program:** Approximately $11,000 in grants was awarded to faculty and students to support efforts to advance diversity and inclusion on the A-State campus.
Community Engagement:
- Sponsored KLEK 102.5 community drive
- Sponsored Jonesboro BPN Quiz Bowl
- Sponsored College Brothers’ Luncheon
- Sponsored A-State Black History Month Celebration

Ongoing Projects
- Campus-wide diversity training
- Campus-wide Safe Space training
- 2017-2022 Diversity Strategic Plan
- Faculty search guidelines
- Grant opportunities
- Warrior-Scholar Project

ATHLETICS

Track & Field:
- Senior Jaylen Bacon won two individual events and earned high point scorer of the meet to lead A-State’s men’s team to the 2018 Sun Belt Conference Indoor Track & Field Championship title.
- Senior Jaylen Bacon was named the Sun Belt Conference Men’s Indoor Track & Field Championships Most Outstanding Track Performer; Carter Shell was named both the Freshman and Newcomer of the Year; and head coach Jim Patchell was chosen Men’s Coach of the Year.
- Senior sprinter Jaylen Bacon earned First Team All-America honors, closing the indoor season with a fifth-place finish in the 60 meter dash at the NCAA Indoor Track & Field Championships.
- Senior thrower Itamar Levi claimed Second Team All-America honors at the NCAA Indoor Track & Field Championships, finishing in 15th place in the shot put event.
- The men’s track & field team won its fourth Sun Belt Conference Outdoor Championship, marking the first time in program history it has won SBC Indoor and Outdoor titles in the same year. The women’s track & field team finished runner-up at the 2018 SBC Outdoor Championships.
- The Red Wolves have earned a school record of 21 entries among an all-time high of 15 student-athletes (ten men and five women) competing in the NCAA West Preliminary Round, held on May 24-26 in Sacramento, CA.

Football:
- Arkansas State University alumnus and four-year football letterman Blaise Taylor was selected from more than 1,000 nominees as the 2018 Arthur Ashe Jr. Male Sports Scholar of the Year.
- The football team has added to its schedule a road game against 11-time national champion Michigan in 2020, when the Red Wolves will face the Wolverines for the first time in school history.

Women’s Basketball:
- Junior guard Akasha Westbrook was named All-Sun Belt Conference as a second team selection.

Bowling:
- A-State won the Southland Bowling League championship for the second time in the last four years.
• The Red Wolves made their 11th consecutive appearance in the NCAA Championships, earning the No. 3 seed in the tournament and eventually finishing tied for fifth place.
• A-State teammates and sisters, Jordan Richard and Haley Richard, both received NTCA All-America honors, earning first and second team recognition, respectively. Jordan Richard was also named the NTCA Division I Player of the Year for the second consecutive season.

**Men’s Golf:**
• Senior Tanner Napier became the fourth all-time A-State player to compete as an individual in an NCAA Regional, finishing tied for 29th place among 75 players at the regional held in Norman, OK.

**Volleyball:**
• In July, the Red Wolves will embark on a ten-day foreign tour of Italy for a journey that will feature training sessions, competition against foreign opponents, and the chance to experience some of the country’s most important historical sites, cultural landmarks, and other educational opportunities.

**Athletics:**
• The Athletics Department held its sixth annual “The stAte Awards” event, celebrating the Red Wolves’ academic success, athletic achievements, and community service, while also presenting senior rings and announcing its major award winners for the 2017-18 year.
• Senior women’s bowler Jordan Richard and senior track and field sprinter Jaylen Bacon were named the female and male Terry Gwin Award winners. Senior football player Blaise Taylor was the recipient of the Dr. Tim and Terri Langford Award. The Scott and Kay Dawson Award went to senior women’s soccer player Alexis Philippe and junior baseball player Casey Vaughn.
• Thirty-two student-athletes, representing 12 different sports, were awarded their degrees as Arkansas State University held its Spring Commencement ceremony.
• Three programs – women’s cross country, women’s golf, and women’s tennis – earned a Public Recognition Award from the NCAA for compiling multiyear Academic Progress Rates (APR) in the top-ten percent of all teams in their respective sports. The Red Wolves have now seen at least three programs earn the honor for four consecutive years, which is currently the longest such streak among all Sun Belt Conference schools.

**STUDENT AFFAIRS**

**Enrollment Management:**
• The Office of Recruitment continues to fulfill scheduled plans for outreach and contact with potential students. Recent activities include individual efforts, as well as departmental initiatives.
• The Financial Aid and Scholarships department (FAS) disbursed more than $60 million for spring semester 2018.

**Student Engagement and Achievement:**
• Twenty students and two staff advisors are currently exploring the history of Greece as part of the Global Student Leaders Program (GSL) sponsored through the Leadership Center.
• Jon Mark Horton will serve as the new Student Government Association’s president, and Drew Roberson will serve as vice president for the 2018-2019 academic year.
• “Greek Life, Life after College,” an event to prepare Greek Life students for future careers and ways to stay connected as alumni, was hosted by the Alumni Office, Greek Life, and Career Services.
The offices of Student Conduct, the Leadership Center, and the University Title IX coordinator worked together to develop activities that raise sexual-assault awareness on campus.

Five students were honored with Distinguished Service Awards, and Robert Morris was chosen as the 2018 R.E. Lee Wilson Award recipient.

A collaborative event, “A-State Day of Caring,” provides the opportunity to participate in a variety of service projects on campus and in the Jonesboro community.

“Non-Trad Spring Fest” is designed to engage non-traditional students and to recognize their importance among the traditional student demographic.

Campus Recreation hosted “St. Jude Up ’til Dawn,” an annual philanthropic program that helps kids battling cancer, was coordinated through the Leadership Center.

A-State club sports did well during spring semester 2018, with the rugby club team making a quarterfinals appearance in the USA Rugby D1A playoffs, but losing a very close game to Brigham Young University. A-State’s softball club won regionals on April 21, and advanced to the NCSA World Series.

Health, Wellness and Safety:

- The University Police Department experienced a successful onsite visit by the Commission on Accreditation of Law Enforcement Agencies, Inc. (CALEA) on March 19-21. Onsite assessors were very complimentary of the department’s operations, policies, and compliance processes. The results will be presented to the full CALEA board in July for consideration of reaccreditation for four years.
- Department personnel have completed annual qualifications for handguns and rifles. They also have completed several training courses this spring, including crime scene response, sexual assault investigations, racial profiling, use of force, ethics, behavioral health and crisis response, and effective report writing.

Facilities and Construction:

- Residence Life will soon close out a successful 2017-2018 academic year. Notable facts and achievements include the following:
  - 2,762 residents were housed on-campus during the spring 2018 semester
  - The Circle Apartments, Building 3, is being turned into a unit specifically for students attending NYIT classes on the Jonesboro campus.
- Summer school signups are currently underway with approximately 400 residents reserving on-campus housing at this time. Summer Camps and Conferences personnel anticipate housing approximately 2,400 guests on campus this summer.

Technology and Connectivity:

- The April launch of the A-State Student Mobile application was successful. Built in partnership with OOHLALA Mobile, the app is designed to increase student engagement, retention, and success and includes message boards, event tracking tools, calendars, and other resources, all accessible through a single sign-on.

**FINANCE AND ADMINISTRATION**

**First National Bank Arena (FNBA):**

- The First National Bank Arena “officially” lit the skyline of Jonesboro and the ASU campus with an April lighting ceremony.
- FNBA hosted ASU and several local high school commencement ceremonies.
• Tickets are on sale now for the WWE and the Dwight Yoakam events.

Facilities Management (FM):
• **A-State Welcome Center**: The Centennial Bank Welcome Center, a 4,000 gross square-foot facility, will provide offices, a large meeting room for prospective students and guests, and a Centennial Bank services center.
• **Capital Renewal Projects**: In June 2017, the Board approved Planned Maintenance Projects. Ten of the twenty-six discrete projects are complete, with the remaining in various stages of planning or execution.
• **Hotel & Conference Center**: O’Reilly’s contractor mobilized in late March 2018, with foundation and site work currently underway. A completion date has not been determined, but is anticipated to be the latter half of 2019.

Budget Planning/Development:
• The planning and compilation stages of FY19 budget development are complete for the ASUJ campus.

Environmental Health and Safety (EHS):
• Laboratory inspections for Laboratory Science West have been completed.
• The committee to help find a chemical inventory tool for the University continues to meet.
• The Spill Prevention Controls and Countermeasures (SPCC) plan for the University was completed.

Office of Affirmative Action (OAA):
• Kicked off our initial Pack Pact campaign and held several events throughout the semester
• Currently reviewing and finalizing questions to implement Sexual Assault Climate Survey
• Revising First Year Experience, Sexual Assault Prevention Education training, and collaborating with Undergraduate Studies

Payroll Services:
• Banner 9 was implemented into production with the April 15th payroll.

Red Wolf Wellness:
• An agreement was formed with St. Bernards Healthcare to offer the BSDI wellness software to all benefited employees at ASU-Jonesboro, ASU-Beebe, ASU-Newport, ASU Mid-South, and the ASU System Office.
• The A-State Archery club is now a Registered Student Organization.

Training and Development:
• Facilitated 12 open training sessions on the Taleo system, focusing mainly on performance evaluations for classified and non-classified employees
• Hosted 35 new employees in New Employee Orientation
• The Employee Mentor Program was approved by Executive Council. It provides an opportunity for new faculty and staff members to be paired with experienced employees in their department or division in order to more easily transition into employment at the University.

University Safety and Emergency Management (USEM):
• Completed fire safety guidance for the Office of Greek Life
• Facilitated two training sessions on Personal Protective Equipment for Facilities Management
- Hosted Craighead County Severe Weather Seminar and Storm Spotter Training in conjunction with Craighead County OEM and NWS Memphis
- Finalized proposal for installation of AEDs and bleeding-control stations across campus
- Coordinated meetings and communication with the Jonesboro Fire Department and Facilities Management on repairs to Student Union fire pump, access to Pack Place apartments, and tour of Johnny Allison Tower

**Information and Technology (ITS):**
- **IT Security** – IT Security continues as a major focus. Multifactor authentication was recently implemented and is operational by using the software Duo, requiring an additional approval or code entry for users to login to the MyCampus portal for all critical systems. Another anti-phish software is to be implemented in May for all student, faculty, and staff email.
- **Banner 9 (XE)** – The Core Team is meeting every three weeks to discuss progress. The overall plan is to be 95% on Banner 9 by December 2018.
- **Various Projects** – ITS is working closely with the Chancellor’s Commission on Completion and has developed a Retention Call Software to assist advisors in calling unregistered students and logging the reasons and barriers that hamper students to continue remaining in school.

**Fiscal Operations:**
- **Controller’s Office**: The Consolidated Annual Financial Report for the ASU System has received the Certificate of Achievement for Excellence in Financial Accounting award. The new travel software, Concur, is now available throughout the campus.
- **Treasurer’s Office**: Twenty-one online stores are currently available in Marketplace, with more than $146,000 collected to date.
- **Business Services and Risk Management**: The office provided assistance to the Bookstore for three projects: processing approximately 4,200 textbook/course material adoptions in preparation for summer and fall 2018 semesters; a pilot program of Lumen Learning’s Waymaker Intro to Psychology course during the spring semester, saving 211 students approximately $10,919; and delivery of course materials for scholarship athletes through the Follett includeEd model, which resulted in significant savings for the Athletic Department. The office worked with Jonesboro Coca-Cola and other A-State departments to create graphics for Red Wolf branded truckbacks that are now visible in the community. Risk Management facilitated final risk-assessment meetings with BXSI and two ASU departments in order to finalize the University’s Risk Assessment project.
- **Procurement**: The office continued working with Human Resources on the selection of a background-screening services provider. With the help of IT services, Lisa Glasco completed work and submitted the first report to the state in accordance with Act 557 detailing spending on state contracts and cooperative purchases.
Arkansas State University
Board of Trustees Report
May 31, 2018

Chancellor’s Report
Arkansas State University-Beebe

Concert/Lecture Event
Concert/Lecture Committee - The Arkansas State University-Beebe Concert Series presented “Nevermore: An Evening with Edgar Allan Poe,” with stage and film actor Jeffrey Combs, on Thursday, March 15. Combs performed a one-man theatrical production of works by Edgar Allan Poe, the famed author and poet of mystery and macabre literary works. Combs is best known for his roles as Herbert West in the horror film, Re-Animator; as FBI agent Milton Dammers in The Frighteners; as well as multiple characters on Star Trek: Deep Space Nine. While on campus Thursday morning, Mr. Combs held an acting workshop and a question-and-answer session with students from ASU-Beebe, Harding University, Cabot High School, Rosebud High School, and Quitman High School.

ASU-Beebe Casino Night Fundraiser
ASU-Beebe held an evening of "FUN"draising on the campus on May 15. Guests enjoyed a prime rib buffet dinner and a night of games and fun. All proceeds from the event benefited the ASU-Beebe Endowment Fund.

Hosted 1950’s Class Reunion
ASU-Beebe hosted a 1950’s Class Reunion on Friday, May 18. Members of this group meet every two years. This year’s reunion was held on our Heber Springs campus with many of the festivities taking place in the new Jerry Smith Family Pavilion. Guests enjoyed time to visit with friends, an outdoor BBQ lunch, and fun afternoon activities.

Recognition of Service to the Institution
ASU-Beebe was proud to honor the following employees at our annual end-of-the year employee appreciation luncheon:

- 20 employees for their years of service;
- 4 employees as Shining Star recipients;
- 10 retirees, who collectively represent 241 years of service to the institution; and
- 6 Individuals, who were recognized for being recommended for Emeriti Status.

Launched a New Donor Management System
An all new Donor Management System was brought online in April. The addition of this software will enable the institution to more effectively develop an active alumni association and track and manage donor activities. Graduate loads, as well as faculty and staff loads, are now occurring.
Launch of All New ASU-Beebe Mobile App
The new Vanguard Mobil App for students, faculty, and staff is set to launch on June 1, 2018. This mobile app will allow students to register, check financial aid and student account status, as well as review schedules all directly from their cell phones.

ASU System Foundation Board of Directors Meeting
ASU-Beebe welcomed the ASU System Foundation Board of Directors and guests to the campus for the Foundation’s spring meeting on April 27. The group also had the opportunity to tour the ASUB campus, including the John Deere Ag Tech and Veterinary Technology classrooms and facilities.

ASU-Beebe Academic Program Notifications
The following changes have been made to our technical programs based upon advisory committee input:

Inactive:
- AAS General Technology-Computerized Machining Technology
- AAS General Technology-Automotive Technology

Curriculum Revision of Existing Certificate or Degree Program:
- CP in Computerized Machining Technology
- TC in Computerized Machining Technology
- CP in Automotive Technology
- TC in Automotive Technology
- CP in Emergency Medical Technician
- TC in Paramedics
- AAS in Emergency Medical Services-Paramedics

Purpose/Rationale:
- ASU-Beebe’s current Certificate of Proficiency in Computerized Machining Technology requires only nine credit hours and does not adequately prepare students for entry level workplace placement, nor does it qualify for financial aid. Therefore, the Certificate of Proficiency has been expanded to 18 credit hours and will provide the necessary workplace competencies.
- ASU-Beebe’s Technical Certificate in Computerized Machining Technology was very specific in the software that was taught and will now be expanded to offerings that provide training in a variety of software packages.
- Through the reorganization of the curriculum for both the CP and TC in Computerized Machining Technology, and by adding four new courses, an Associate of Applied Science degree in Computerized Machining Technology is now possible, rather than the Associate of Applied Science degree in General Technology.
- ASU-Beebe’s current Certificate of Proficiency in Automotive Technology requires only nine credit hours and does not adequately prepare students for entry-level workplace placement, nor does it qualify for financial aid. Now, however, the Certificate of Proficiency has been expanded to 18 credit hours and will provide the necessary workplace competencies.
• In the past, ASU-Beebe’s Technical Certificate in Automotive Technology divided the theory and hands-on portions of the curriculum and they were not taught in a cohesive manner. The theory and laboratory have now been rejoined to provide a seamless learning experience.

• Through the reorganization of the curriculum for both the CP and TC in Automotive Technology, and by adding three new courses, an Associate of Applied Science degree in Automotive Technology is now possible, rather than the Associate of Applied Science degree in General Technology.

• ASU-Beebe’s current Certificate of Proficiency in Emergency Medical Technician is 17 credit hours, which is the longest in the state, adding to the cost for students. The Certificate of Proficiency has now been reduced to 12 credit hours and will provide the same workplace competencies without the added cost.

The current Certificate of Proficiency curriculum has four different courses that have no uniform length and do not fit well within the existing term structure. By reducing the overall number of EMS courses in the Technical Certificate, the continuity of the program will be enhanced by aligning the theory and clinical portions of the curriculum and increasing program retention and completion rates. The number of credit hours for both the Technical Certificate and Associate of Applied Science degree remain unchanged.
1. **Federal Financial Aid**
The Department of Education conducted an onsite visit to Arkansas State University-Mountain Home on March 7-8. This was the last step in the New School Assistance process to establish an independent identity for Federal Financial Aid participation for ASUMH. Although ASUMH will still be operating under a provisional status for the remainder of this year, a new participation agreement will be submitted to the Department of Education in the fall and will remove the provisional status once it’s approved. This completes the two-year process of transitioning from filing all financial aid through ASUJ to independently filing financial aid as ASUMH.

2. **Higher Learning Commission**
The Higher Learning Commission conducted a periodic review of ASUMH on April 16 and 17. Four team members from campuses across the country were in Mountain Home to confirm our institutional argument for continuing accreditation. The visit was very productive as our guests met with most of our staff members; Board of Visitors members; Board of Trustees member, Price Gardner; Executive Vice President Julie Bates; and a number of community members. The reviewers were very complimentary of the operations and facilities of ASUMH. We anticipate a first draft report of the visit to be received in late May.

3. **Truck Party**
ASUMH held its second annual Truck Party on March 8. It was a very successful event with more than 500 participants in attendance. Many prizes were given away, including a custom 1972 Chevrolet Pickup. The event generated funds for scholarships and the student emergency fund.

4. **The Mountain Home Charity Golf Classic**
The Mountain Home Charity Golf Classic, a two-day golf tournament, will be held on June 9 and 10. This tournament is an annual event and generates approximately $25,000 in funding for equipment and student support at the ASUMH Technical Center.

5. **Red, White, and Blue Festival**
The annual Red, White, and Blue Festival will be held on the ASU-Mountain Home campus on June 29 and 30. This is an annual event that features a parade, rodeo, car show, outdoor concert, 5K run, and culminates with an incredible fireworks show. Approximately 15,000 people will be on campus for the festival events.
6. **ASUMH Performing Arts Series**

Kevin Bacon and his brother Michael kick off the eighth performing arts season at ASUMH with a “Bacon Brothers” show on June 20. The season continues in September with piano showman David Howarth on September 16. On November 15, Brass Transit will present a tribute to the music of “Chicago.” Tony-award winning Broadway musical “Evita” takes the stage on March 14, and the season closes with the “Doo Wop Project” covering the evolution of sound in the style of the ‘50s and ‘60s on April 7.
Arkansas State University
Board of Trustees
May 31, 2018

Report of the Chancellor
Arkansas State University-Newport

Strategic Priority 1: Student Success

- ASUN’s Phi Theta Kappa Chapter inducted more than 25 honor students this semester!
- Students in Advanced Manufacturing obtained a 100% pass rate on the National Incident Management System (NIMS) tests. NIMS credentials certify that students have demonstrated that their skills meet industry-established standards.
- Students in Automotive Engine Repair achieved a 100% pass rate on the Automotive Service Excellence (ASE) Student Certification Tests. Automotive Service Technology students earned 18 individual ASE certifications this semester.
- Congressman Rick Crawford spoke to government classes on the Jonesboro campus.
- Thirty-six students competed in the state Skills USA competition in Hot Springs. ASUN was very successful, bringing home seven gold medals, three silver medals, and four bronze medals. ASUN won gold medals in Job Interviewing, Diesel Technology, Job Skills Demonstration, Esthetics, Culinary Arts, Residential Wiring, and Cosmetology. ASUN won silver medals in Cosmetology, Esthetics, and Job Skills Demonstration. ASUN won bronze medals in Diesel Technology, Automotive Refinishing, Collision Repair Technology, and Cosmetology.
- Phi Beta Lambda (BPL) students and faculty advisers attended the state conference. The following ASUN faculty members were recognized for their years of service: Janna Ellis, 20 years; Paula Morgan, ten years; and Kristina Taylor, five years. ASUN won third place for PBL’s Largest Professional Division Membership and the Gold Chapter Recognition. Students brought home four first place awards, one second place award, one third place award, two fourth place awards, and one fifth place award.
- ASUN-Marked Tree hosted High School Skills Competitions in Automotive Service Technology, Collision Repair & Refinishing Technology, and Computer & Networking Technology. There were 130 high school students from 12 local schools in attendance. Winners in each division received $1,500 renewable scholarships to ASUN; second place finishers received $1,000 renewable scholarships; and third place finishers received $500 renewable scholarships.
- Eleven Practical Nursing Students competed in the 22nd Annual Licensed Practical Nursing Association (ALPNA) PN Student Skills Competition and Conference. ASUN competed against 10 teams and more than 300 students to win first place in the Quiz Bowl and second place in Spirit. ASUN student Disa Tierce took first place in the talent show, while Cody Bailey took third place in the Anatomy and Physiology written exam.
- Student Affairs hosted our Spring Fling with the theme of “Above the Influence” – educating students on topics including dating safety and bullying, and brought students, faculty, and staff together for lunch and games.
- Faculty members hosted a Coffee House at ASUN-Jonesboro, sharing a relaxing evening with performances by several students and more than forty attendees.
ASUN hosted the Regional Science Olympiad with more than eighty students from high schools all around Central and Northeast Arkansas in attendance.

ASUN held its Career & Technical Education Completers event, recognizing 300 students from area high schools for completing various occupational certifications. Schools in attendance included the following: Bay, Brookland, Cedar Ridge, Cross County, Earle, Harrisburg College & Career Preparatory School, Marked Tree, McCrory, and Tuckerman.

Enrollment Services recently administered the student success tool, ACT College Ready, to Newport High School (NHS) students. ACT CollegeReady helps students correct deficiencies in math and English and therefore avoid remediation courses, saving them time and money, and creating a more efficient track to program completion. ASUN and NHS are among six schools in the nation participating in this pilot program.

ASUN is adopting a rental-based bookstore model and moving its bookstore management in-house. The rental-based model will result in significant savings for many students.

Strategic Priority 2: Institutional Excellence

ASUN is proud that, due to achievements in excellence, the college was the highest performing community college in the state and received one-time productivity funding totaling $668,948. This will aid in financing postponed capital projects that will improve infrastructure on the three campuses of the college.

After an open survey of faculty, staff, and students, followed by an official voting process, ASUN has selected “Aviators” as its new mascot! The choice “Aviators” represents the history of Newport, as the campus was initially part of a military airbase.

ASUN hosted a “Flipping the Switch” ceremony to introduce the new solar array to the community.

ASUN held a community-wide disaster preparedness drill involving local law enforcement and emergency medical providers. The simulation involved an active shooter exercise, along with emergency response teams from around the county, several ASUN faculty/staff and nursing students, and a number of volunteer actors. The drill was an excellent resource for identifying gaps in preparedness and providing training for ASUN.

ASUN’s solar array and other energy-efficient upgrades made it a finalist for the Arkansas Department of Environmental Quality E2 Award.

ASUN has developed its own OZ Culture Training and has begun training faculty and staff.

ASUN held open forums on each of its three campuses allowing faculty, staff, and students to ask questions of the Executive Cabinet.

Strategic Priority 3: Community Engagement

The Workforce Training Consortium Endowment awarded ASUN two grants, totaling $7,700, to conduct the Tek Starz Manufacturing Camps on the Jonesboro and Newport campuses this summer.

ASUN has received $6,000 in new scholarships for LPN students and will award six $500 scholarships in the spring and six $500 scholarships in the fall.

The first two installments of ASUN Movies in the Park were shown April 14 and May 12, featuring “Back to the Future” and “Toy Story.” There were strong turnouts at both events!
The final installment of the 2017-2018 Patrons Series, “Let’s Hang On: A Celebration of Frankie Valli,” was held on April 17.

The ASUN Board of Visitors held its quarterly meeting the first week of May. Members of the Board had several questions and thoughtful comments about upcoming ASUN plans.

ASUN has held several advisory meetings this quarter, including meetings of the following Committees: Hospitality, HVLT, Advanced Manufacturing and Industrial Maintenance, Diesel Technology, Commercial Driver Training, Cosmetology, and Business. Many industry partners attended the meetings and provided valuable insight and leadership.

ASUN and the Iron Mountain Regional Arts Council (IMRAC) invited the Bits ‘N Pieces Puppet Theater, which features giant body puppets, to perform “Aesop’s Dinosaur Tale.” Approximately 240 Newport elementary students attended the performance.

**ASUN Academic Program Notifications**

- In partnership with Unity Health, ASUN is reconfiguring its existing Associate of Applied Science in Registered Nursing to add a second traditional pathway to completion.
- ASUN is also reconfiguring its Certificate of Proficiency in Cosmetology to add a pathway in Aesthetics.
Graduation
On May 10, ASU Mid-South honored 317 graduates who received 131 associate degrees and 313 certificates at commencement. Since commencement coincided with the institution’s 25th anniversary, the program was designed to honor all of the Mid-South graduates who have walked across the stage over the past 25 years. The lineup included an alumnus-led national anthem and student-led invocation, dramatic reading, and commencement speech.

Accreditation Review by the Higher Learning Commission (HLC)
ASU Mid-South is pleased to report that it received an outstanding review from the Higher Learning Commission. The visit, which occurred March 5-6, was the Standard Pathway mid-cycle review. The visiting team found that ASU Mid-South fully meets all criterion and requirements with no areas for concern and no recommended monitoring. The final report will be presented at the HLC Institutional Actions Council Meeting in June.

2018 Wild Game Dinner & Auction
The third annual Tommy Goldsby Memorial Wild Game Dinner & Auction, held on Saturday, March 10, was a great success. With more than 40 corporate sponsors, countless volunteer man-hours, and more than 600 people in attendance, this year’s net proceeds exceeded $302,000, all of which directly benefits the Goldsby Concurrent Student Scholarship Program.

Greyhound Basketball
The Lady Greyhounds finished the season with 11 players (a record high for the program), and four players were named to the NJCAA All-Region Teams. Despite a mid-season coaching change, the Lady Greyhounds managed to rank in the top 25% nationally in their division in the following categories: blocks per game (4.2), offensive rebounds per game (17.6), and total rebounds per game (44.8). The Greyhound men ended the season with the best record (29-6) and longest win streak (13 games) in program history. They were the NJCAA Region 2 Champions (third championship in five years), the NJCAA District XIII Champions, and they placed fifth in the NJCAA Division II National Tournament. Several players received individual recognitions, as well. Six players were named to the NJCAA All-Region Teams. At the national level, Trevor Banks was named to the All-Tournament Team and Dee Montgomery received the Fred Pohlman Sportsmanship Award. Montgomery also received All-American recognition and was named to the National All-Star Team. Finally, Athletic Director and Men’s Head Coach, Chris Parker, received recognition as District XIII Coach of the Year.
Items for the ADHE Coordinating Board

ASU Mid-South has been working to realign its programs, as much as possible, with the new Performance Funding measures. This means that, where possible, programs are being modified so students can complete certificates and degrees more efficiently. Changes being presented at the ADHE meeting in July include the following:

- Reduction of required hours for the Associate of Applied Science (AAS) in Business Technology (from 61-68 hours to 60). This degree will also have a CIP code and name change to more accurately reflect its curriculum. The new name will be AAS in Business Administration;
- Reduction of required hours for the Associate of Science in Business (from 62 hours to 60);
- Reduction of required hours for the Associate of Applied Science in Digital Media (from 61-62 hours to 60); and
- Reduction of required hours for the Technical Certificate in Diesel Maintenance Technology (from 41 hours to 40).

Community Engagement

Art Exhibit

The ASU Mid-South Reynolds Center is currently hosting the “Bridges” exhibit, which displays the art of Karen “Bottle” Capps. Memphis artist Karen Capps, a native of Malvern, Arkansas, uses a variety of unconventional objects to create her works of art, proving that one man’s junk truly can be another one’s treasure. Her work is at once universal and personal, as well as deeply Southern in its appeal.

Delta Market

This summer, ASU Mid-South and Delta Cuisine are once again hosting the Delta Market. Crittenden County’s only farmer’s market will be open every Saturday from Memorial Day through Labor Day, from 9 a.m. until 1 p.m., and will feature music and a variety of local produce, specialty foods, food trucks, art, and craft vendors.