

ARKANSAS STATE UNIVERSITY SYSTEM FOUNDATION **Contact: Philip Jackson, 870-972-2775**

For the period ending September 30, 2016 (unaudited), the Arkansas State University System Foundation recorded gifts and other support of \$2,051,275.00. Contributions were designated as follows:

ASU-Jonesboro	\$1,886,178.00
ASU-Newport	114,859.00
ASU-Mountain Home	41,835.00
ASU-Beebe	8,403.00

The Foundation reported net assets of \$59,823,422.00, representing an increase of 6.11% for the period ending September 30, 2016.

The market value of the ASU System Endowment Pool for the period ending September 30, 2016, was \$57,720,745.00. The net rate of return for the fiscal year was 4.19%.

Endowment balances designated per campus are as follows:

Arkansas State University	\$51,363,421.00	88.99%
Arkansas State University-Mountain Home	3,126,612.00	5.42%
Arkansas State University-Newport	1,578,322.00	2.73%
Arkansas State University-Beebe	1,261,955.00	2.19%
Arkansas State University System Foundation	390,435.00	0.68%

ARKANSAS STATE UNIVERSITY SYSTEM
Capital Projects Report
December 8, 2016

Arkansas State University campuses have several capital projects under way in various stages of programming, design, and construction.

ASU-JONESBORO CAMPUS

<u>PROJECT TITLE</u>	<u>FUNDS AVAILABLE</u>	<u>STATUS</u>
Marion Berry Parkway - Phase III	\$1,868,754	Construction Phase
Tennis Courts	\$601,105	Closeout
Dyess Theater	\$750,000	Closeout
Childhood Services Child Development Center	\$3,500,000	Closeout
Centennial Bank Stadium Expansion	\$25,432,820	Closeout
Village Apartments Repairs and ADA Modifications	\$6,343,509	Construction Phase
V. C. Kays House Restoration - Phase I	\$200,000	Closeout
V. C. Kays House Restoration - Phase II	\$200,000	Construction Document
Convocation Center Cooling Tower Replacement	\$740,000	Closeout
ASU Energy Performance Contract	\$15,216,080	Construction Phase
Wilson Hall Renovation for NYIT	\$12,607,266	Closeout
Convocation Center Fire Alarms and Sprinkler Systems	\$943,250	Construction Phase
Public-Private Partnership Student Housing Project	Private Funded	Construction Phase
Public-Private Partnership Graduate Apartments	Private Funded	Construction Phase
Football Field Turf Replacement	\$2,174,590	Closeout
Humanities and Social Sciences Building	\$31,491,759	Construction Phase
Aggie Road Resurface	\$850,000	Construction Document

1. Marion Berry Parkway - Phase III

Engineer: Jacobs Engineering
Contractor: TBD
Expected Completion: Second Quarter 2017
Funding: Design - Federal (80%)/Matching (20%)
Construction - Federal (87%)/Institutional Match (13%)

Status: Phase III work provides for the extension of University Loop West under the north bridge to connect with West Aggie Road. The Phase III design was delayed, and, therefore, a temporary road was constructed in August 2012. This project was re-bid on June 21, 2016. A contract has been issued to Asphalt Producers. The project completion date is yet to be determined, but is expected to occur late in the second quarter 2017.

2. Tennis Courts

Architect: Brackett-Krennerich & Associates
Contractor: Noland Construction of Morrilton; Sports Courts of Arkansas; Baldwin & Shell
Expected Completion: March 2016
Funding: Agency Bank Funds

Status: The first courts were completed in early 2009, but with deficiencies. The failed remediation of the courts was completed in September 2012 by Sports Courts of Arkansas. Baldwin & Shell Construction was selected under a Job Order Contract. New post tension courts were completed with full tensioning on November 20, 2015. All site work was completed in December 2015. Court surface painting was finished in early April 2016. The certificate of substantial completion was issued on April 12, 2016. This project is complete and in close-out phase.

3. Dyess Theater

Architect/Engineer: Allison Architects
Contractor: Bailey Contractors, Inc.
Expected Completion: Fourth Quarter 2015
Funding: ANCRC Grant

Status: This project provides for the construction of a replica of the Dyess Theater, utilizing the restored façade. Its interior will include a meeting room, offices, and a gift shop. Bailey Contractors, Inc. was selected under a Job Order Contract. Construction is substantially complete and the facility is occupied. This project is in close-out phase with one-year warranty review complete.

4. Childhood Services Child Development Center

Architect/Engineer: Cromwell Architects Engineers
Contractor: Olympus Construction
Expected Completion: May 2015
Funding: Departmental Reserves/Agency Bank Funds

Status: This project provides for 100% expansion of the existing Childhood Development/Daycare facilities. Construction began in June 2014, and the building interior achieved substantial completion by August 2015. This project is in close-out phase with one-year warranty review complete.

5. Centennial Bank Stadium Expansion

Architect/Engineer: AECOM Sports + Venues with Brackett-Krennerich & Associates
Contractor: Ramsons Construction
Expected Completion: August 2015
Funding: Red Wolves Foundation Donations and General Improvement Funds

Status: The existing 3,500-square-foot press box will be renovated, and its area will be expanded to 37,000 square feet. This enlarged area will provide additional seating, open club space, and new service space. This project was

substantially completed on August 31, 2015. The concourse level scope (including the parking lot) was substantially completed on September 4, 2015. Modifications to the Media Control Room are in the planning phase to protect electronic equipment from potential overhead water leaks. This project is in close-out phase with one-year warranty review complete.

6. Village Apartments Repairs and ADA Modifications

Architect/Engineer: Cromwell Architects, DCI Engineering
Contractor: In-house - Village Interior/Exterior Repairs Phase I
Baldwin & Shell Construction - Village Interior ADA Modifications Phase II
Bailey Construction - Village Interior ADA Modifications Phase III
Construction Network - Village Exterior ADA Modifications
Expected Completion: Village Interior ADA Modifications - February 2017
Village Exterior ADA Modifications - February 2015
Village Exterior Repairs - September 2019
Funding: University Reserves

Status: The project scope addresses the following three distinct areas: the Village Apartments' interior ADA modifications; the Village Apartments' exterior ADA modifications; and the Village Apartments' exterior repairs. Phases I and II are complete.

The interior ADA scope was competitively bid and awarded to Bailey Construction. The work scope began in August 2014 and will be a phased construction with a completion deadline of February 2017.

The exterior ADA scope was awarded through competitive bidding to CNI Construction. Construction began in June 2014. Exterior ADA sidewalks and ramps were completed by the deadline of February 2015.

Exterior building repairs to the Village began in June 2014 with an ASU projects crew. This work will be phased over multiple years, but the projected completion date is planned for third quarter 2019.

7. V.C. Kays House Restoration - Phase I

Architect: None required
Contractor: Baldwin & Shell
Expected Completion: December 2015
Funding: Arkansas Natural and Cultural Resources Council Grant

Status: The project funding provides for exterior waterproofing, roofing restoration, and preliminary interior work. Minimal design assistance was required. A majority of the work scope is to be contracted via Job Order Contract with Baldwin & Shell Construction Company. Waterproofing, tuck pointing, and basement restoration were completed in September 2015. The Phase I fund balance is being utilized for preliminary planning of interior repairs and roof repairs. Roof repairs are complete. Project is in close-out phase.

8. V.C. Kays House Restoration - Phase II

Architect: Brackett & Krennerich
Contractor: TBD
Expected Completion: Summer 2017
Funding: Arkansas Natural and Cultural Resources Council Grant

Status: The Phase II project funding will address interior restorations and improvements for ADA accessibility. Brackett/Krennerich will issue interior drawings in December 2016 with contractor bidding/pricing occurring in January 2017. Anticipated completion is late summer 2017.

9. Convocation Center Cooling Tower Replacement

Engineer: Pettit & Pettit
Contractor: Bailey Contractors
Expected Completion: March 2016
Funding: Arkansas Building Authority (ABA)/Revolving Loan Fund (RLF)

Status: This project is in the construction phase of replacing the aging 1,200-ton cooling tower at the Convocation Center with an energy-efficient model. The existing cooling tower is 27 years old and is now oversized for the current configuration of chillers. A certificate of substantial completion was issued April 7, 2016. This project is complete and in close-out phase.

10. Arkansas State University Energy Performance Contract

Architect/Engineer: Johnson Controls, Inc. & Others
Contractor: Johnson Controls, Inc. & Others
Expected Completion: March 2017
Funding: Capital Lease/Operational Cost

Status: This project is a campus-wide performance contract per the regulations of A.C.A. §19-11-1201. Johnson Controls, Inc. was competitively selected to execute a campus-wide performance contract. The project scope includes lighting retrofits and replacements, water conservation, HVAC upgrades, and waste management conservation. Work on the project began in January 2016 with substantial completion expected in January 2017. Lighting retrofits are currently 95% complete, and are anticipated to reach 100% completion by October 2016. The work scope schedule for summer is complete. Final HVAC scope expects to be completed during the 2016 winter break with measurement and verification beginning first quarter 2017.

11. Wilson Hall Renovation for the NYIT College of Osteopathic Medicine

Architect: AMR/Design Group
Contractor: Clark Contractors
Expected Completion: June 2016
Funding: University Reserves/NYIT

Status: This project is a significant renovation of Wilson Hall for New York Institute of Technology's occupancy of an additional site for its College of Osteopathic Medicine. This project is complete and in close-out phase.

12. Convocation Center Fire Alarms and Sprinkler Systems

Engineer: Pettit & Pettit
Contractor: TBD
Expected Completion: October 2016
Funding: Agency Bank Funds

Status: A new sprinkler system will provide fire protection for the area covered by retractable seating around the perimeter of the arena floor. Four new fire protection control valves will be added to feed new sprinklers from the existing 4" standpipes. Each pipe will serve as half of each quadrant. The fire alarm system will be upgraded to meet current fire-protection and mass-notification code requirements. This project is on schedule to be finished January 2017. The fire alarm project is nearing completion. The sprinkler project requires additional design professional analysis and review with the state fire marshal.

13. Public-Private Partnership Undergraduate Student Housing Project

Developer: Zimmer Development Company, Wilmington, NC
Contractor: Huffman & Co.
Expected Completion: Summer 2017
Funding: Private Development

Status: This project provides undergraduate housing developments on the ASU-Jonesboro campus through a private developer land lease. The undergraduate housing will include two buildings with a total of 171 beds. Site utilities are complete with Building #2 framing 90% complete, and Building #1 framing 20% complete. The anticipated substantial completion is early summer 2017.

14. Public-Private Partnership Graduate Apartments

Developer: Zimmer Development Company, Wilmington, NC
Contractor: Huffman & Co.
Expected Completion: Summer 2017
Funding: Private Development

Status: This project provides graduate housing developments on the ASU-Jonesboro campus through a private developer land lease. The graduate housing will include four buildings with a total of 180 beds. Site utilities are complete with all building framing and roof shingle work 95% complete. The anticipated substantial completion date is early summer 2017.

15. Football Field Turf Replacement

Engineer: Pettit & Pettit; DCI
Contractor: Baldwin-Shell, Geo Surfaces
Expected Completion: Turf - August 2016; Drainage System – October 2016
Funding: University Reserves

Status: The turf on the football field was damaged due to the May 2016 flood. It was determined that the field was unsafe for use. Currently, the turf has been replaced and the drainage system is being repaired. This project is complete and in close-out phase.

16. Humanities and Social Sciences Building (post-occupancy scope)

Architect: AMR Architects & Cahoon Firm
Contractor: Facilities Management Projects Team
Expected Completion: January 13, 2017
Funding: General Improvement/Bonded Debt

Status: The Humanities Building project closed out with a project fund balance sufficient to address post-occupancy scope. The completed building did not include a family/gender-neutral restroom, which is warranted with the large public and campus population building use. The project architects have completed a single-use restroom design, to be retrofitted on the second floor. The ASU Projects Team will execute the work scope during the 2016/17 winter break with scheduled completion by start of spring semester 2017.

17. Aggie Road Resurface

Architect / Engineer: Pickering Firm, Inc.
Contractor: TBA
Expected Completion: Summer 2017
Funding: University Reserves

Status: The scope of this project is resurfacing Aggie Road from Red Wolf Boulevard to University Loop, adding new campus standard lighting and improving drainage. Project is in design development phase.

ASU-NEWPORT CAMPUS

<u>PROJECT TITLE</u>	<u>FUNDS AVAILABLE</u>	<u>STATUS</u>
ASUN Newport Campus Welding Project	\$200,000	Substantially Complete

1. ASUN Newport Campus Welding Project

Architect: Cromwell & Associates
Contractor: Bailey Contractors, Inc.
Expected Completion: September 2016
Funding: Agency Bank Funds/ACE Secondary Center Funding

Status: This project is to remodel an existing maintenance facility on the Newport campus to support a new welding program as part of our secondary center that began in August 2016. The space was renovated to include 17 individual welding booths, including electrical and ventilation infrastructure. The project is substantially complete.

ASU MID-SOUTH CAMPUS

<u>PROJECT TITLE</u>	<u>FUNDS AVAILABLE</u>	<u>STATUS</u>
Welding Expansion	698,750	Substantially Complete

2. Welding Expansion

Architects: Hudspeth/Garey Architects
Contractor: Flynco, Inc.
Expected Completion: June 30, 2016
Funding: Millage

Status: The welding expansion became necessary to accommodate the rapidly growing welding program. The project is substantially complete.

**Report to the
Board of Trustees of Arkansas State University
From
Doug Whitlock, Chancellor
Arkansas State University-Jonesboro
December 8, 2016**

University Advancement

Advancement Services:

- For the first quarter of the fiscal year (July 1, 2016, through September 30, 2016), the University recorded a total of 2,654 gifts and commitments from 5,696 individual donors for a total of \$5,605,319.00, which makes this the third-best giving quarter in the last four years. The overall giving total includes outright donations of cash, gifts-in-kind, planned gifts, and new pledges. Included is a \$1,000,000.00 commitment by Charles and Kay Luter to benefit the College of Business.

Alumni Relations:

- The fall phonathon has been completed, and efforts now are directed to collecting on the pledges. To date, the fulfillment rate is 68 percent, which is slightly above our rate of 63 percent for last year during the same period.
- Applications for the 2017 entering freshmen License to HOWL scholarships are now being accepted. Five recipients will be selected to receive \$5,000 annual awards with an option to renew in successive years if they continue to meet the criteria. In addition, ten entering freshmen will be awarded \$1,000 one-time grants. These scholarships are funded by the official Red Wolves license plates offered by the Department of Motor Vehicles in Arkansas. More than \$115,000.00 was collected in the fiscal year that ended June 30, 2016.
- Goad and Company has completed the audit of the ASU Alumni Association, and no exceptions were identified. This report will be filed with the University.
- A new engagement event, targeted to alumni with younger families, Pancakes and PJs with Santa and Howl, had a wonderful debut. The event sold out in 48 hours with 315 tickets sold. It was held on Saturday, December 3.
- Events booked for the Cooper Alumni Center are 15 percent above those for the 2015 calendar year with several weeks remaining before December 31, 2016.
- Working across the campus to partner with other offices and groups continues to be a priority. Staff members are currently actively participating in efforts for the new crowdfunding platform, BackthePack, which is directed by the Student Philanthropy Council; the new Women's Business Leadership Center launched by the College of Business; the Executive Den program organized by the System Office; and partnering with representatives from Assessment and Institutional Effectiveness on data collection and sharing related to alumni outcomes and demographics.

Marketing and Communications:

- Our crisis communications were front and center during the release of information related to Dr. Tim Hudson's departure, the transition through Dr. Lynita Cooksey as acting chancellor, and then the appointment of Dr. Doug Whitlock as interim chancellor.
- New programs to increase campus communication began with Dr. Whitlock's arrival. His policy of providing more communication has led to the creation of an online archive of all chancellor emails related to campus initiatives. The First Friday "column" has returned, but is now a video presentation. The open rate for the inaugural First Friday was a record 47 percent. The average for our weekly Inside A-State is 39 percent; our industry average is 23 percent.
- Social media continued to grow, notably breaking the 90,000 follower level on Facebook, which is the best among Arkansas colleges and universities, and we have seen steady increases in interaction.
- Collaboration between Digital Creative and Creative Services resulted in the first all-digital viewbook for prospective students. The responsive publication - located at Viewbook.AState.edu - loads on mobile devices, tablets, and desktops and incorporates video and special graphic presentations. The digital viewbook results in an immediate savings of more than \$39,000 in printing costs to the recruiting office. Other universities contract out the development of similar projects, and we were proud to produce this within our area.
- Digital Creative accelerated the special website project for Campus Queretaro; the site was launched to the general public in October.
- Digital Creative completed 68 video packages, including special videos saluting the record enrollment; a new University "institutional" commercial featuring licensed music for the first time; as well as the football stadium run-out video.

Finance and Administration

Convocation Center:

- Installation of the new LED lighting has been completed in the Convocation Center. The installation of the new fire alarm system continues, with completion expected in February 2017.
- This quarter, the Convocation Center hosted the annual rodeo, circus, and several concerts, including Rascal Flatts; Heart; Dierks Bentley; Jamey Johnson; and Marty Stuart. Other events included the annual Chamber of Commerce Banquet; athletic department's Arts & Crafts Show, Red Wolves volleyball; and men's and women's basketball.

Budget Planning/Development:

- We have concluded our analysis of enrollment trends, expenditure trends, and forecasts of expenditures incurred in preparation for building the FY17 operating budgets. The early stages of preparation for the FY18 operating budget have begun. Preliminary data will be compiled to provide information to the Executive Budget Group for planning purposes. Fiscal year-end revenue forecasts were prepared utilizing enrollment trends and considering changing dynamics in the enrollment mix.

Office of Diversity:

- The Office of Diversity awarded approximately \$30,000 in grants to faculty and students in support of efforts to advance diversity and inclusion on the A-State campus.

Human Resources:

- The 2016 Annual Employee Benefits Fair was held on October 27, 2016, giving employees the opportunity to visit with more than 25 vendors regarding benefits. The benefits open-enrollment period ran from November 7, 2016, through November 18, 2016.

Environmental Health and Safety (EHS):

- The second hazardous waste pickup by Tradebe was completed in September. A plan to start inspecting laboratories for compliance of hazardous waste requirements was implemented in October at the Arkansas Bioscience Institute. EHS began conducting mold sampling, substantially reducing the cost for this service to the University. EHS also conducted training for Facilities and Residence Life personnel on handling indoor air-quality issues. EHS now serves as the Radiation Safety Officer. Incoming RAs for Residence Life were trained on cleaning up body fluid spills, and EHS met with the Student Health Center to discuss an exposure control plan for employees who work with human bodily fluids.

Office of Affirmative Action (OAA):

- Representatives from the OAA and the Human Resources Office recently completed a mid-level Civil Rights Investigator Certification Course offered by the Association of Title IX Administrators (ATIXA). The OAA is preparing to implement online sexual-assault-prevention training for faculty and staff. The office plans to submit its data for the annual affirmative action plan to Berkshire Associates.

Payroll Services:

- The Taleo integration to production has been a success. Time tracker system training is underway for approximately 800 employees who are impacted by the FLSA Overtime Regulation, which takes effect on December 1, 2016.

Red Wolf Wellness:

- The 2016 Health for the Holidays wellness campaign has begun. The program is designed to be fun, to be motivating, and to help promote healthy behaviors during the time of the year that many people struggle with making health-conscious choices. The four-week program consists of an online wellness profile for each participant, which will track daily health and wellness behaviors.

University Safety and Emergency Management (USEM):

- The USEM has coordinated shelter surveys with the Red Cross for use of the HPESS and Armory buildings in the event of a hurricane-related disaster in Louisiana as part of the Host State Plan that the states of Arkansas and Louisiana have agreed upon. USEM staff members met with representatives from state agencies, including the Red Cross; the Department of Human Services; and

the Arkansas State Police. They also met with A-State officials, including University Police; HPESS; Military Science; Sodexo; and Facilities, to discuss logistics of shelter operations and to begin development of a formal agreement between the State of Arkansas and the University to host evacuees from a major weather-related disaster in Louisiana. USEM collaborated with the Athletics Department to update portions of the Centennial Bank Stadium Emergency Operations Plan, including the addition of pre-written statements that apprise guests of watches and warnings issued by the National Weather Service during inclement weather on game days. Updates have been forwarded to the System General Counsel for approval.

Information and Technology (ITS):

- This fiscal year, ITS will introduce new educational efforts to help users become more aware of the multitude of phishing emails with links to malware. Other tools will be introduced for specific areas in which data is considered critical. This includes Crashplan, where cloud storage is used for data as a back up to desktop storage, and Bit9CarbonBlack for desktop encryption, and a major upgrade to our IDS/IPS (intrusion detection/intrusion protection system). The StarFish software has been extremely successful in its acceptance across campus. The Hobson's Radius software for undergraduate recruiting is in use and the Graduate School and International Programs have made progress. Work and progress for the ARGOS Data Analytics Software has continued with all the major areas assisting in building dynamic reporting. The website for ASUCQ is live and progressing with relevant content and information being added. A study has been completed to provide full wireless coverage across all residence halls with the most up-to-date and complete functions to bring "home-like" wireless connectivity to students. This involves functions such as students being able to connect all their devices with ease to their Xbox units, laptops, wireless printers, iPads, cell phones, and other devices. The proposal is under review for startup in the spring 2017.

Fiscal Operations:

- Legislative Audit has completed its audit of the Jonesboro campus. The exit conference was held on November 10, 2016. Renovations are still ongoing for the new travel offices in the Education and Leadership building. Year-end reporting/reconciliations have been completed. Imaging efforts regarding P-card logs, budget change requests, and transferring new hire documents from Taleo into the imaging system are up-to-date. Current security requests for new users, employee transfers, and terminations are ongoing.
- The A-State Bookstore adopted over 1,500 titles for 3,367 courses offered during the fall 2016 semester. The Bookstore's textbook rental program saved students approximately \$149,000 on textbooks this fall, and \$5,000 in textbook rental awards were given to 20 students.
- Office staff began working with Bancorp risk-management consultants to assess and analyze the operations and existing risk-management practices of the University. A loss-control "walk-through" of campus began on October 24 and will continue until Bancorp has viewed most buildings and areas of interest on campus.
- Coca-Cola expanded the cashless payment systems on vending machines to include the use of standard credit cards, Apple, Android, and Samsung Pay and A-State Express Dollars. The snack

vending company has also added additional cashless-pay options to vending machines across campus that include A-State Express Dollars.

- The cashiers have processed payments of \$100,023,026 since August 15 with \$3,953,573 being credit card transactions. We have 10,966 students set up for direct deposit with an increase of 682 new accounts since the end of August and an increase of 2,555 new accounts since one year ago.
- The Treasurer's Office has processed \$16,354,522 in financial-aid refunds to students through the TouchNet e-Refund process. Payment-plan enrollment reached a new high this fall with 658 students, for a total of \$1,574,275 in the plan. This compares with 536 students at \$1,227,553 in the fall of 2015 and 635 students at \$1,397,305 in the fall of 2014. To date, \$794,077 has been paid on the payment plan for fall 2016 by 615 students. TouchNet Bill+Payment has processed \$6,307,904. The Card Office processed \$883,401 in book money deposits with \$348,656 utilized at the Follett Bookstore. Registers and credit card machines were set up for the vendors in the concourse of the stadium and for the Food Truck for Sodexo.

Student Affairs

Fall Semester Career Fairs:

- The fall schedule of career fairs included the following:

Sept. 7 Part-time Job Fair	219 students and 14 employers attended
Oct. 5 STEM Career Fair	181 students and 18 employers attended
Oct. 19 Fall Career Fair	540 students and 76 employers attended
Total Student Count:	940

Starbucks Now Open in Reng Student Union:

- The newly remodeled full-service Starbucks is now open on the second floor of the Reng Student Union. The new menu consists of all Starbucks specialty drinks, including limited-time offers, along with a full menu of sandwiches and pastries. Hours are Monday through Thursday, 7 a.m. to 8 p.m. and Friday 7 a.m. until 2 p.m.

Howl on Wheels Mobile Food Truck Now Open:

- On November 21, Dining Services held a grand opening for the new mobile food truck. It offers a variety of quick service items and is open midday and during late evening hours.

Flexible Spending Dollars Now Offered at A-State Concessions Events:

- Dining Services now accepts student Flex dollars at all A-State-branded concessions at campus events. Along with Flex, Dining Services offers a 25% discount at specific student booths located at the Stadium and the Convocation Center.

Fall Financial Aid Disbursement:

- Financial Aid and Scholarships disbursed more than \$60 million to over 10,000 students for the fall 2016 semester.

Recruitment Events for Fall Semester 2016:

- Senior Preview Days were held on campus on September 25, October 8 and 29, and November 5. More than 1,400 prospective students and their parents attended. Junior Preview Day, November 12, saw more than 400 prospective students and parents in attendance. Access to A-State's Viewbook in digital format is available online now to all prospective students.

Mass Flu Clinic Held at A-State

- The Student Health Center collaborated with the Arkansas Department of Health, the College of Nursing and Health Professions, and Campus Recreation for the annual Mass Flu Clinic in October at the Red W.O.L.F. Center, with 800-plus immunizations administered at no charge by Craighead County Health Department.

A-State Homecoming Celebrations

- "Welcome to Howlywood" was the theme for the 2016 A-State Homecoming week. Various student events were held that week.

Holiday Food Baskets

- Student Leadership groups are working together to create holiday food baskets for individuals who frequently utilize the campus Food Pantry.

The Red WOLF Center

- Access counts are higher by a few thousand when compared to September and October 2016. Other areas that still continue to see growth include A-State Club Sports, the rock wall, and use of athletic training care located in the Red WOLF Center.

Accuplacer Exam Implementation

- In November, the Testing Center and Enrollment Services worked with various programs across campus and in nearby institutions to plan for the major shift in assessment testing. ACT deactivated all services related to the Compass Test in November. Implementation of the Accuplacer exam, a College Board product, will have major impact on Recruitment, First Year Studies, ESL-English as a Second Language, and International Programs.

Police Cameras Update

- The University Police Department completed upgrades to the in-car camera software. The system is now Web-based and allows for bank chargers for body cameras.

Academic Affairs and Research

Higher Learning Commission:

- Arkansas State was notified by the Higher Learning Commission that the interim report on student learning outcomes (assessment) submitted September 1, 2016, was reviewed and that no further reports are required. The HLC reviewer noted that the report offered clear evidence that the institution is committed to the continuing development of its assessment environment and the establishment of well-articulated and effective assessment procedures. Although the institution must continue to give significant attention, particularly in the relationship of program outcomes and course objectives, the University has created a strong foundation for learning outcomes assessment. A-State will undergo the Standard Pathway Year 4 Comprehensive Evaluation in March 2018.

Million Women Mentors (MWM):

- A-State hosted and launched the national Million Women Mentors (MWM) program November 15, 2016. The program is promoted in Arkansas by Walmart, STEMconnector®. Its goal is to engage a million mentors by the year 2019 to encourage young girls and women to pursue education and careers in the STEM disciplines. Expected outcomes from A-State's support of the program is 1,000 or more northeast Arkansas girls being guided, encouraged, and supported by local STEM mentors to enroll in advanced high school and college STEM courses and to pursue STEM careers in college, thereby addressing the critical need for high-paying STEM workers in Arkansas.

ROTC:

- The Arkansas State University ROTC program celebrated its 80th anniversary along with the 100th anniversary of the national ROTC program on November 11, 2016. The gala event, with more than 200 in attendance, included a keynote address by LTC David Grossman, noted author and former Professor of Military Science; an induction of five ROTC alumni into the Hall of Heroes; and a historical recount of ROTC on the A-State campus. Arkansas State was recognized as a Purple Heart campus during the football game on November 12.

Renewable Energy Conference:

- The fifth annual Renewable Energy Conference took place on campus in October. Numerous experts in the field gave presentations on the emerging areas of renewable energy, energy policy, energy conservation, and energy efficiency. Students and faculty researchers in various sectors of renewable energy also presented their work. Dr. Rajesh Sharma, assistant professor of renewable energy technology, organized the conference.

Apple:

- Apple recognized the A-State First-Year Experience (FYE) Program as an Apple Distinguished program for 2016-2018. Apple noted A-State's "exemplary learning environment for innovation, leadership, and educational excellence" in a letter notifying the University. This is the second time the FYE Program has received the honor.

Heritage Studies:

- Richard L. Hartness, Sr., a Heritage Studies Ph.D. student, published the book, *The Circle*, about A-State's first four African-American male instructors and their families. The four — Dr. C. Calvin Smith, Dr. Wilbert Gaines, Dr. Mossie Richmond, and Dr. Herman Strickland — formed a mutual support group they called "The Circle." Proceeds from the sale of the book support the Dr. C. Calvin Smith Scholarship in history.

Arkansas Higher Education Coordinating Board Actions October 28, 2016:

- None

Program Revisions Currently under Review:

- New Certificate Program
 - Undergraduate Certificate in Leadership Studies
 - Undergraduate Certificate in Social Media Management
- New Minor/Option/Emphasis/Concentration/Focus Area
 - Add-on Endorsement Licensure for Teaching Ages 3 and 4: Add-on to Arkansas K-6 License
- Existing Degree/Certificate Offered by Distance Technology
 - Master of Science in Education – Early Childhood Education
- Deleted Programs, Units, Minor/Emphasis/Concentration
 - Emphasis in Computer Tomography and Radiology Management
- Letters of Intent (LOI) Approvals
 - DNP: Nurse Anesthesia Option
 - Master's in Athletic Training

Athletics

Volleyball:

- The volleyball team defeated Indiana for its first win over a Big 10 Conference opponent in school history.
- The volleyball team defeated UT-Arlington to post the 1,000th victory in program history.
- The volleyball team won the Sun Belt Conference's West Division and earned the Number 1 seed in the league's tournament played in Arlington, Texas.
- The Sun Belt Conference announced several championship sites for the 2017-18 seasons, and Arkansas State is set to host the 2017 SBC Volleyball Tournament at the Convocation Center.
- The volleyball team racked up a number of postseason Sun Belt Conference accolades with Carlisa May winning Offensive Player of the Year, Markie Schaedig earning Defensive Player of the Year, Mallory Warrington claiming Setter of the Year, Kenzie Fields picking up Freshman of the Year, and David Rehr being named Coach of the Year.

Bowling:

- The women's bowling team was ranked third in the preseason National Tenpin Coaches Association Poll.
- The women's bowling team claimed its first title of the season by winning the Warhawk Classic at Sheridan Lanes in Kenosha, WI.

Football:

- Junior tight end Blake Mack was one of 30 student-athletes across the nation named to the Midseason Award Watch List for the John Mackey Award, issued annually to the most outstanding collegiate tight end.
- The football team defeated No. 25-ranked Troy to pick up its second victory over a team ranked in the Top-25 since joining FBS status in 1992.

Men's Basketball:

- Senior guard Devin Carter was named Preseason First Team All-Sun Belt Conference.
- The men's basketball team defeated Georgetown to collect its first-ever win against a Big East program and its sixth all-time road win against a program in a high-resource conference (Big East, Big 12, Big 10, SEC, ACC, Pac-12).

Men's Golf:

- A-State claimed the Duck Commander Intercollegiate title, giving the team seven championships over its last 13 tournaments, dating back to last season.

Women's Soccer:

- A-State clinched its first berth in the Sun Belt Conference Tournament since 2013, completing the regular season with a 6-7-3 overall record and 4-5-1 mark in league play.
- Sophomore Taylor Schneider was named the Sun Belt Conference Newcomer of the Year, while sophomore goalkeeper Kelsey Ponder was named Second Team All-Sun Belt Conference.

Track and Field:

- Freshman Elizabeth Gillette was named to the All-Sun Belt Conference Women's Cross Country Team as a third-team selection.

Academics:

- Senior defensive lineman Jake Swalley was tabbed as one of the 156 semifinalists for the William V. Campbell Trophy, announced by the National Football Foundation and College Hall of Fame (NFF).
- Women's soccer earned a team academic award from the National Soccer Coaches Association of America (NSCAA) for achieving a team grade-point average of over 3.0.

Athletics:

- Four A-State all-time greats were inducted into the Hall of Honor, including Harold Blood (men's track and field), Tyrell Johnson (football), Kellie Suttle (women's track and field), and Terry Whiting (football).
- Women's soccer junior goalkeeper Alexis Philippe has been selected as one of two representatives from the Sun Belt Conference to serve on the NCAA Student-Athlete Leadership Forum.
- A-State had 11 student-athletes from four different sports named as Sun Belt Conference or Southland Bowling League Player of the Week/Month a combined 21 times.

Arkansas State University
Board of Trustees Report
December 8, 2016

Chancellor's Report
Arkansas State University-Beebe

Reorganization

Arkansas State University (ASUB) continues working diligently to streamline and create efficiencies within our organizational structure. Centralizing non-academic administration will eliminate confusing dotted-line reporting structures and improve communication, while also reducing managerial overhead to bolster cash reserves, fund promotions as individuals take on new assignments, and allow for much-needed equity pay adjustments for several in non-classified ranks. The non-academic reassignments associated with this reorganization are presented for approval.

After assessing the current state and structure of the Academics Division, Vice Chancellor of Academics Dr. Kerry Mix determined that further streamlining may be possible within academic administration. Dr. Mix is working with Faculty Senate members and others to propose additional reorganization, which will be proposed to the Board in February 2017.

As a result of these activities and in preparation for implementation of new Fair Labor Standards Act regulations related to overtime and compensatory time, we are revisiting and updating job descriptions across the institution.

Strategic Planning

Members of the Chancellor's cabinet, along with members of each of our constituent groups, have been updating our strategic plan, focusing on our four constituent groups: students; employees; communities; and the institution itself. Unlike traditional top-down planning processes that often result in assignments of activities or projects (tactics), we are engaged in an inclusive process to develop a strategic framework. Rather than asking the question, "What should we DO?" this process asks, "What should we BE?" The answer to this fundamental question will provide strategic direction to guide tactical planning within each division, allowing those closest to the work to plan and implement the activities and projects needed to achieve institutional strategic goals.

The strategic planning process kicked off with a college-wide meeting on September 6, 2016. Cross-functional teams completed SWOT analyses, looking at institutional strengths, weaknesses, opportunities, and threats, then identified ASUB's competitive advantages. Leadership delved into this feedback, additional institutional and regional economic data, and national reports (such as AACC's *21st Century Report: Reclaiming the American Dream*). We then met in four daylong retreats to develop aspirational goals for each constituent group. We intend to bring the new strategic framework to the Board at the regular meeting in February.

Volunteer Service

The first ASUB Vanguard Volunteer Day on September 24, 2106, was a great success. More than 125 staff, faculty, students, and family members came together to assist at the local Humane Society, entertain residents at the Beebe Retirement Center, and help clean up the Beebe Campus and local neighborhoods after a surprise microburst storm earlier in the month felled trees and covered streets, parking lots, and lawns with debris.

More than 185 students and 20 employees in the Veterinary Technology and Honors programs, Agri Club, and Alpha Deere Omega organization volunteered at the Sunshine Rodeo on October 7, 2016. Held at Brewer Farms, this annual event gives special-needs children a chance to experience outdoor fun with pony rides, a petting zoo, and many other activities.

Celebrations and Awards

ASUB celebrated the 50th anniversary of the Searcy campus on October 6, 2016, in conjunction with ACC Community College Work\$ Week, the statewide focus week on community colleges in Arkansas. We were joined by Governor Asa Hutchinson, Speaker of the House Jeremy Gillam, Senate President Pro Tem Jonathan Dismang, Representative Les Eaves, local dignitaries, alumni, past and current administrators, as well as President Chuck Welch, EVP Julie Bates, VP Shane Broadway, and other System Office staff members. Governor Hutchinson noted that his daughter, Sarah, attended a two-year college and received an associate degree, praising two-year institutions as a great option for many students.

On October 11, 2016, ASUB celebrated 25 years of hosting the Annual College and Career Fair Day for high school seniors in the Wilbur Mills Education Service Cooperative service area. Thirteen school districts brought approximately 971 students to our Beebe campus.

The ASUB Little Rock Air Force Base campus was once again named a Top 25 National Military CLEP Test Center for 2016-2017 Academic Year, the only institution in Arkansas to win this recognition. ASUB has administered nearly 1,500 exams this year and more than 10,000 over the life of the program. Additionally, the Education Center at Little Rock Air Force Base has been named the Nathan Altschuler Outstanding Education and Training Program of the Year. As the largest university partner in the facility, regularly recognized as a Military Friendly School, ASUB is honored to share in this award.



**#1 Most Affordable
Community College
in Arkansas**



**#4 Best Community
College in Arkansas**



**#2 Best Online
College in Arkansas**



**#4 Best Online
College in Arkansas**

**Arkansas State University
Board of Trustees Report
December 8, 2016**

**Chancellor's Report
Arkansas State University-Mountain Home**

1. Integrity Hall Renovations

Renovations are being planned to accommodate the new Computer Mobile Applications program for the third floor of Integrity Hall. These renovations will include installing glass in the hallway walls of the classrooms, as well as changes in paint color and floor coverings. Two classrooms will be connected by opening the wall between them, and student study space will also be created in the Bell Tower conference room. New student furniture will be purchased for these spaces.

2. Vada Sheid Community Development Center Construction

The second floor of the Vada Sheid Community Development Center, above the Trout Room, remains unfinished. However, future plans include the construction of three distinct spaces in this area. Each space will be approximately 1,500 sq. ft. and will contain an art studio to replace the current studio in Dryer Hall; an art gallery to house the collection of marble statues recently donated to the college; and a fitness/activity space. The cost of this construction is to be paid with the funds donated by Jim McClure, and much of the work will be performed by our in-house staff.

3. Mechatronics Lab

ASUMH recently dedicated the new Mechatronics Lab, which is located in our Technical Center. This lab was made possible through a \$1,550,000 commitment from Baxter Laboratories, a local manufacturer. Approximately 4,500 sq. ft. were added to the Technical Center, and more than \$1 million worth of equipment was purchased and placed in the Mechatronics Lab.

4. Veterans Day Event

ASUMH recently hosted the third annual Veterans Day event on campus. On November 10, the campus welcomed over 300 fifth-grade students from the Mountain Home School District. These students presented a patriotic choral concert to approximately 750 people. Following the concert, a Veterans Services Fair was held, culminating in a free dinner for all veterans and their spouses. Nearly 700 dinners were served. After the dinner, a concert (free to veterans) was presented by Larry Gatlin and students from Mountain Home public schools. The concert was attended by approximately 900 people, and more than 400 veterans were present for the daylong event, with about 1,700 people participating overall.

**Arkansas State University
Board of Trustees
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**Report of the Chancellor
Arkansas State University-Newport**

Strategic Priority 1: Student Success

- Students participating in the Commercial Driver Training, sponsored by Maverick Transportation, have demonstrated great success. Most significantly, our students have a lower turnover rate than the average truck driver and several have acquired trainer positions. The company hopes to increase the number of guaranteed sponsorships from eight to 14 students per four-week cycle.
- Cody Davis, Instructor of Geology, accompanied ASUN's Physical Geology class to the Ben E. Clement Mineral Museum in Marion, Kentucky, for hands-on experience in fieldwork on October 29-30. The group also camped at Cave-in-Rock State Park, Illinois, where they were able to gather mineral samples from the mines. In addition, on September 2, Davis and Dr. Misty Stroud, Assistant Professor of Physical Science/Chemistry, accompanied students from ASUN's Physical Geology class to Jacksonville, Arkansas, for the Greater Little Rock Area Mineral, Fossil, Gem and Jewelry Show.
- Dr. Sarah Webb, Assistant Professor of Life Sciences, attended an advising collaboration meeting at ASU-Jonesboro, hosted by the College of Nursing and Health Professions on October 14. The information she gathered will help assist students with smooth transfers into professional programs at ASUJ once they complete degrees and coursework at ASU-Newport.
- ASU-Newport hosted students, staff, families, and children from all three of the communities we serve at our annual Fall Festivals. These began on October 24 in Marked Tree, continued on October 26 with a festival on the Newport campus, and concluded on October 27 at the Jonesboro campus.

Strategic Priority 2: Institutional Excellence

- Adam Adair, Vice Chancellor for Finance and Administration at Arkansas State University-Newport, was named Education/Public Sector Arkansas CFO of the Year by *Arkansas Business* at a luncheon held November 2 in Little Rock. The awards are part of an annual event produced by *Arkansas Business* that honors lifetime achievements and chief financial officers in several categories.
- Arkansas State University-Newport recently began using Taleo for the college's recruiting and onboarding efforts. The software provides a more efficient avenue for posting open positions, tracking applicants, and streamlining the interview process for prospective employees.
- Robert Summers, Dean for Applied Science, completed the Arkansas Community Colleges Higher Education Leadership Institute.
- Higher Learning Commission Information Fairs were held on all three of ASU-Newport's campus locations during the month of November. Staff at the HLC Information Fairs helped distribute information regarding ASUN's upcoming reaffirmation visit with the Higher Learning Commission.

Strategic Priority 3: Community Engagement

- More than 160 scholarship recipients and donors attended the college's annual Scholarship Luncheon, hosted by the Division of Student Affairs on September 28. Students from all three campus locations were connected with the donors who provided them with scholarships.
- ASU-Newport hosted a ribbon-cutting ceremony for the IGNITE Academy on October 31. Members of the community, IGNITE students, ASUN faculty and staff, local and state dignitaries, and elected officials joined administrators from the ASU System, ASU-Newport, the four participating high schools, and the Arkansas Department of Career Education to ceremonially cut the ribbon at the open house for our new pilot program. After the ceremony, participants received tours of the program areas and interacted with the instructors and the students. On November 15, Parent Night was held, and students toured with their parents and performed demonstrations.
- ASU-Newport recently took possession of a digger derrick truck, with an estimated value of over \$60,000, which was donated to the High Voltage Lineman Technology program by Petit Jean Electric Cooperative. This will ensure that our students are training on current industry-standard equipment, and it is also a demonstration of our partnership with the Electric Cooperatives of Arkansas.
- Southern Electric Corporation, an ASUN industry partner, coordinated a training event with our High Voltage Lineman Technology students on the Newport Campus on September 29. They helped train our students while assessing our training labs, which they recognized as the best in the region. Of the twenty-plus workers from SEC attending the training, eight were ASUN program graduates—including two of their foremen.
- Jeremy Wortham, ASUN Instructor of Surgical Technology, was recently reappointed to the Board of Directors for the Arkansas State Assembly of the Association of Surgical Technologists.
- Crystal Gillihan, Dean of Nursing, Allied Health and Community Services, was recently named to the Board of Directors of the Arkansas Centers for Nursing.
- Dr. Duane Doyle, Assistant Professor of Mathematics, was recently appointed as a reviewer for the *Journal of Research in Technical Careers*. They will be opening the journal for submissions this fall, with an anticipated first issue in spring 2017.
- The 2016-17 ASU-Newport Patron Series began with an October 13 performance by country music legend Ronnie Milsap. The performance attracted over 500 fans to the Newport campus.
- ASU-Newport hosted both corporate and local representatives from Nestle on our Jonesboro campus to review manufacturing programs and curriculum for ASUN's Industrial Maintenance program. ASUN has been selected to support Nestle in Jonesboro as the company initiates an Internal Technician Apprenticeship program. Four students are expected to begin the program for spring 2017, with others to follow.

Program notifications:

- Inactive
 1. CP in Renewable Energy Technology
 2. TC in Renewable Energy Technology
 3. Associate of Applied Science in General Technology, Renewable Energy Technology Track

**Arkansas State University
Board of Trustees Report
December 8, 2016**

**Report from Chancellor Debra West
Arkansas State University Mid-South**

Insurance Update

Effective February 1, 2017, ASU Mid-South will join the ASU System's medical insurance plan. Currently, ASU Mid-South is a member, along with nine other community colleges and the Arkansas Community Colleges (ACC) organization, of the Arkansas Higher Education Consortium (AHEC), for which QualChoice is the provider. Among other benefits, this change will move us to a nationally recognized provider (Cigna) and allow our employees to obtain family coverage at a much more affordable rate.

Academic and Student Affairs

Program Deletions - ASU Mid-South is taking steps to reorganize its approved program listing. The programs listed below have been on inactive status for some time and, after careful review, have been recommended for formal deletion by the curriculum committee. These deletions will be presented to the Arkansas Department of Higher Education in the spring.

Award	CIP Code	Degree Code	Program	Initial Approval
CP	11.1004	4325	Web Design	7/1/2000
CP	15.0613	1150	Renewable Energy Technology	4/24/2009
CP	15.0613	1151	Computer Numerical Control Machine Operator	4/1/2008
CP	15.0613	3116	Chemical Plant Operations & Processes	7/1/2010
CP	15.0613	4719	Advanced Manufacturing Technology	8/4/2006
CP	41.0204	1410	Non Destructive Testing Specialist-Penetrant I&II	10/26/2012
CP	41.0204	1411	Non-Destructive Testing Specialist-Magnetic Particle I &II	10/26/2012
CP	41.0204	1412	Non-Destructive Testing Specialist-Ultrasonic	10/26/2012
CP	41.0204	1413	Non-Destructive Testing Specialist-Ultrasonic II	10/26/2012
CP	41.0204	1414	Non-Destructive Testing Specialist-Eddy Current	10/26/2012
CP	41.0204	1415	Non-Destructive Testing Specialist-Eddy Current II	10/26/2012
CP	52.0203	1520	Warehousing & Distribution Center Operations	7/25/2008
CP	52.0408	4405	Administrative Office Specialist	2/3/2006
TC	15.0613	2150	Renewable Energy Technology	4/24/2009
TC	15.0613	5719	Advanced Manufacturing Technology	2/2/2007

TC	51.0805	2510	Pharmacy Technician	7/25/2008
TC	52.0203	2520	Logistics & Supply Chain Technology	7/31/2009
AAS	15.0613	3150	Renewable Energy Technology	4/24/2009
AAS	15.0613	6719	Advanced Manufacturing Technology	2/2/2007
AAS	49.0102	3090	Professional Pilot	2/1/2013
AAS	52.0203	3520	Logistics & Supply Chain Technology	7/31/2009
AAT	13.1206	1005	Teaching	7/19/2002

Grants Report

- Bosch Grant - ASU Mid-South recently received a one-year grant of \$15,000.00 from the Bosch Community Fund, which focuses on supporting STEM education and environmental sustainability throughout Bosch communities in the U.S. Our winning proposal, which was the brainchild of John Judd, ASU Mid-South's lead faculty in mechatronics, will allow hands-on experience for the students in the mechatronics program. Using these funds, faculty and students will construct four types of plastics recycling machines: a shredder; a compressor; an injector; and an extruder. Once completed, these machines will be used to recycle plastic water bottles to create products for campus and community use, including plastic filament line for 3D printers and, potentially, sustainable shopping bags for our campus farmers market, Delta Market.

Institutional Advancement/Community Engagement

- 5K and Catfish Cooking Competition - This year's event, held on October 1, netted more than \$23,500.00 for athletic scholarships.

Upcoming Events

- The ASU Mid-South Christmas Party will be held December 15 at the Fidelity Carlson House.
- The 2017 Wild Game Dinner, March 11, 2017, at the Shop of Pirani Farms, Marion. 2016 was the inaugural year for this dinner and auction event, which netted more than \$130,000 for the Thomas B. Goldsby Scholarship for Concurrently Enrolled Students at ASU Mid-South.
- Preliminary planning for ASU Mid-South's 25th Anniversary Gala begins in April 2017 and culminates with a Silver Anniversary Gala and Hall of Fame induction on February 16, 2018. This date coincides with the 25th anniversary of the day that Crittenden County voters overwhelmingly passed the millage to financially support the college.